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AM FORCE SYSTEMS COMMAND
ARMAMENT DEVELOPMENT AND TEST CENTER
EGLOW AIR FORCE BASE, FLORIDA



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OPERATION NEW ARRIVALS PHASE II - THE PIPELINE

24 MAY 1975 - 28 JUNE 1975 PART TWO IN ONE VOLUME



EGLIN REFUGEE PROCESSING CENTER
EGLIN AIR FORCE AUXILIARY FIELD #2
EGLIN AIR FORCE BASE, FLORIDA

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AUGUST 1975

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OPERATION NEW ARRIVALS,

PHASE II - THE PIPELINE PHASE

24 May - 28 June 1975.

PART II, N ONE VOLUME

Office of History
3201st Air Base Group
Headquarters
Armament Development and Test Center
Eglin Air Force Base, Florida

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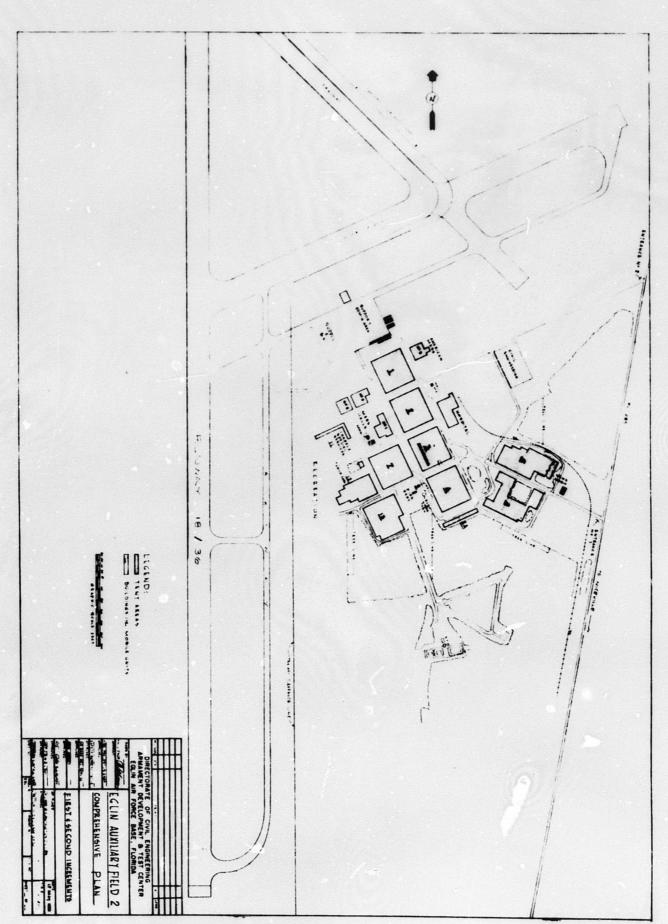
INTRODUCTION

The Eglin Refugee Processing Center at Auxiliary Field 2, Eglin AFB, Florida, entered its operational period - The Pipeline Phase - on 24 May 1975. In the ensuing month, until 28 June 1975, the New Arrivals Task Force operated to maintain and insure the nealth and welfare of the Vietnamese refugees who were being processed and awaiting sponsorship.

The routine activities of the Pipeline Phase were in sharp contrast with the rapidly occurring events of the Buildup Phase from 27 April - 23 May. The Buildup Phase was the subject of Part I of this report and the Pipeline Phase is herein described.

For the interested reader documents pertinent to Operation New Arrivals have been made an integral part of the archives of the ADTC Office of History $\hat{\mathbf{x}}$

15 August 1975 ADTC Office of History Eglin Air Force Base, Florida





PART 1

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OPERATION NEW ARRIVALS

EGLIN REFUGEE PROCESSING CENTER

PilASE I: 27 Apr - 23 May

27 Apr	Armament Development and Test Center (ADTC) alerted of impending task; staff assembled; and site selection begun.
28 Apr	Eglin AFB selected as a refugee center and may receive up to 20,000 refugees. Task Force appointed.
29 Apr	Oplan for Reception of Indocnina Refugees formulated; ADTC designated as the point of contact for procurement of all supplies and equipment.
30 Apr	Construction of refugee center begun; first group of logistics aircraft arrived.
<u>l May</u>	Construction intensified. More support personnel arrived. Field 2 site completely cleared for construction. Personnel involved in buildup: 1,234.
2 May	.Mr. James B. Chandler, Interagency Task Force Coordinator (Department of State) for Eglin AFB arrived. Press Center oper- ational. Center construction on schedule. Over \$1 million spent to establish the Center
3 May	Operations became centralized at Field 2. Tent construction continued. Kitchens became operational.

4 May	First refugees arrived; camp areas defined. Tent exection continued.
5 May	Local purchases total \$545,000; Departure Control Center commenced. Tent construction continued and bed occupancy augmented.
o May	Vietnamese Councils formed. Field 2 facilities could absorb 2,500 refugees. Tent construction continued and bed occupancy further augmented.
7 May	Second planeload of refugees arrived. Manning document published for the Processing Center.
8 May	Base Exchange trailer provided. Relocation process of refugees continued. Bed capacity at the Processing Center increased.
9 May	Contingency plan formulated for 5,000 refugee capacity. Random search of vehicles initiated. Refugee sponsorship increased.
10 May	More refugees arrived at Field 2. Total 2,777.
11 May	Security improved. Volunteer agencies became more active.
12 May	Field 2 capacity to increase to 5,000. Vietnamese to help maintain the Processing Center.
13 May	Second manning document published. DOD Officials visited Field 2.
14 May	Field hospital enlarged. Refugee sponsorship continued.
15 May	First refugee newspaper published. More refugees arrive for a total of 3,020 at Field 2.

16 May TDY augmentees arrived. Total refugees sponsored number 299.

17 May Staff personnel cut proposed. Total refugees sponsored number 349.

First Vietnamese born to refugee parents.

Theft reported. Refugees sponsored reach 346.

Possibility that the Processing Center would close in the summer of 1975. Environmental impact survey started. Refugees sponsored reach 410.

20 May First tire at the Center. Manpower status revised. Refugees sponsored reach 424.

21 May Environmental report dispatched. Meeting for future construction. Refugees sponsored reach 427.

Refugees deposited their money in local bank. Refugees sponsored reach 465.

At the end of Phase I, 5,258 Vietnamese had arrived at the Processing Center on 25 flights. Cost for Operation New Arrivals was over \$2.2 million for Phase I.

PHASE II: 24 May - 28 Jun

24 May Refugee status was as follows (See Tab A for tabular data concerning refugee statistics):

Arrivals: 46 Departures: 46 On Hand: 4734

Total Relocated: 570

Total Inspected and Cleared: 944

fotal Processed, but not cleared: 4040

- (1) 411 required sponsorship
- (2) 794 required security clearances
- (3) 2835 required both

Status of Processing:

- (1) 411 had security clearances
- (2) 794 had sponsors
- (3) 271 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1405.

The total daily count per meal was over 4,000 and the authorized daily monetary allowance for feeding the refugees at the Center was \$12,214.73. During the period 24 May - 20 June, the average daily usage of utensils was as follows (Tab - F):

 Paper plates
 ---- 25,000

 Forks
 ---- 13,000

 Spoons
 ---- 13,000

 Knives
 ---- 12,000

 Paper cups
 ---- 36,000

25 May Refugee status was as follows:

Arrivals: 160 Departures: 90 On Hand: 4804

Total Relocated: 660

Total Inspected and Cleared: 1041
Total Processed, but not cleared: 4076

(1) 421 required sponsorship

- (2) 927 required security clearances
- (3) 2728 required both

Status of Processing:

- (1) 660 had security clearances
- (2) 1166 had sponsors
- (3) 239 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1425.

The latrines were completed in Section 4 in the week beginning 25 May; work was begun on French drains connecting showers and laundries to sanitary sewage system. One sewer tie-in was completed each day.

26 May

Refugee status was as follows:

Arrivals: 0 Departures: 24 On Hand: 4780

Total Relocated: 684

Total Inspected and Cleared: 1242
Total Processed, but not cleared: 3877

(1) 426 required sponsorship

- (2) 733 required security clearances
- (3) 2718 required both

Status of Processing:

- (1) 729 had security clearances
- (2) 1036 had sponsors
- (3) 303 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1420.

The Air Force-wide TDY resource: were in place, thus relieving the initial cadre of USAFTAWC personnel.

27 May

Refugee status was as follows:

Arrivals: 165 Departures: 123 On Hand: 4822

Total Relocated: 807

Total Inspected and Cleared: 1529
Total Processed, but not cleared: 3704

(1) 397 required sponsorship

- (2) 565 required security clearances
- (3) 2742 required both

Status of Processing:

- (1) 690 had security clearances
- (2) 858 had sponsors
- (5) 293 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1130.

28 May Refugee status was as follows:

Arrivals: 0 Departures: 154 On Hand: 4068

Total Relocated: 961

Total Inspected and Cleared: 1809
Total Processed, but not cleared: 3439

(1) 388 required sponsorship

(2) 338 required security clearances

(3) 2713 required both

Status of Processing:

(1) 726 had security clearances

(2) 676 had sponsors

(3) 338 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1102.

29 May Refugee status was as follows:

Arrivals: 0
Departures: 113
On Hand: 4555

Total Relocated: 1074

Total Inspected and Cleared: 2148
Total Processed, but not cleared: 3265

(1) 474 required sponsorship

(2) 232 required security clearances

(3) 2559 required both

Status of Processing:

(1) 674 had security clearances

(2) 432 had sponsors

(3) 200 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1161.

30 May Refugee status was as follows:

Arrivals: 32 Departures: 90 On Hand: 4497

Total Relocated: 1164

Total Inspected and Cleared: 2354
Total Processed, but not cleared: 3150

(1) 641 required sponsorship

(2) 176 required security clearances

(3) 2333 required both

Status of Processing:

(1) 755 had security clearances

(2) 290 had sponsors

(3) 114 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1175.

Revised manning document issued (Tab C).

31 May Refugee status was as follows:

Arrivals: 2 Departures: 91 On Hand: 4408

Total Relocated: 1255

Total Inspected and Cleared: 2526

Total Processed, but not cleared: 3040

(1) 766 required sponsorship

(2) 309 required security clearances

(3) 1965 required both

Status of Processing:

(1) 836 had security clearances

(2) 379 had sponsors

(3) 70 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1158.

l Jun Refugee status was as follows:

Arrivals: 165 Departures: 144 On Hand: 4429

Total Relocated: 1399

Total Inspected and Cleared: 2586

Total Processed, but not cleared: 2964

- (1) 853 required sponsorship
- (2) 262 required security clearances
- (3) 1849 required both

Status of Processing:

- (1) 952 had security clearances
- (2) 361 had sponsors
- (3) 99 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1158.

During the week beginning 1 June, the latrines in Section 2 were completed and the portalets were removed from Section 4. The portion of the sewage plant contracted out was completed. The sewage plant was placed in operation with the tie-in of an 8-inch sewer main to existing lines.

The 823rd Civil Engineering Squadron, Heavy Repair (TAC) "Redhorse" altered the clothing issue tents and constructed two additional tents for the Departure Control Center.

2 Jun

Refugee status was as follows:

Arrivals: 0

Departures: 63 On Hand: 4366

Total Relocated: 1462

Total Inspected and Cleared: 2708
Total Processed, but not cleared: 2812

- (1) 897 required sponsorship
- (2) 194 required security clearances
- (3) 1721 required both

Status of Processing:

- (1) 1023 had security clearances
- (2) 320 had sponsors
- (3) 126 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1165.

3 Jun Refugee status was as follows:

Arrivals: 25 Departures: 123 On Hand: 4268

Total Relocated: 1585

Total Inspected and Cleared: 2909

Total Processed, but not cleared: 2644

(1) 900 required sponsorship

(2) 145 required security clearances

(3) 1599 required both

Status of Processing:

(1) 1015 had security clearances

(2) 260 had sponsors

(3) 115 had both clearances and sponsorship

USAF/USA/Civilian/Support Personnel totalled 1157.

4 Jun Refugee status was as follows:

Arrivals: 0 Departures: 125

On Hand: 4143

Total Relocated: 1649

Total refugees with security clearance, but

not departed: 920

Total refugees with sponsor verification and authenticated to INS, but not departed: 118

Total both cleared and sponsored: 162

USAF/USA/Civilian/Support Personnel totalled 1138.

5 Jun Refugee status was as follows:

Arrivals: 165
Departures: 82
On Hand: 4226

Total Relocated: 1729

Total refugees with security clearance, but

not departed: 3244

Total refugees with sponsor verification and authenticated to INS, but not departed: 1467

Total both cleared and sponsored: 1412

USAF/USA/Civilian/Support Personnel totalled 1184.

6 Jun Refugee status was as follows:

Arrivals: 0 Departures: 91 On Hand: 4135

Total Relocated: 1820

Total refugees with security clearance, but

not departed: 3390

Total refugees with sponsor verification and authenticated to INS, but not departed: 1654

Total both cleared and sponsored: 1636

USAF/USA/Civilian/Support Personnel totalled 1158.

The AN/TSW-7 Air Traffic Control Central (mobile control tower) was released for return to the 3rd Mobile Communications Group, Tinker AFB, Oklahoma (Tab C).

7 Jun Refugee status was as follows:

Arrivals: 251 Departures: 113 On Hand: 4273

Total Relocated: 1933

Total refugees with security clearance, but

not departed: 3500

Total refugees with sponsor verification and authenticated to INS, but not departed: 1687

Total both cleared and sponsored: 1674

USAF/USA/Civilian/Support Personnel totalled 1133.

The Command Post personnel were reduced from four shift teams to three shift teams.

8 Jun Refugee status was as follows:

Arrivals: 1 Departures: 101 On Hand: 4173

Total Relocated: 2034

Total refugees with security clearance, but

not departed: 3432

Total refugees with sponsor verification and authenticated to INS, but not departed: 1636 Total both cleared and sponsored: 1619

USAF/USA/Civilian/Support Personnel totalled 1130.

During the week beginning 8 June, the latrines in Section 1 were completed; portalets in Section 2 were removed.

The "Redhorse" engineers constructed one tent during the week.

9 Jun

Refugee status was as follows:

Arrivals: 330 Departures: 186 On Hand: 4317

Total Relocated: 2192

Total refugees with security clearance, but

not departed: 3279

Total refugees with sponsor verification and authenticated to INS, but not departed: 1498

Total both cleared and sponsored: 1491

USAF/USA/Civilian/Support Personnel totalled 1103.

10 Jun

Refugee status was as follows:

Arrivals: 180 Departures: 135 On Hand: 4418

Total Relocated: 2327

Total refugees with security clearance, but

not departed: 3613

Total refugees with sponsor verification and authenticated to INS, but not departed: 1469

Total both cleared and sponsored: 1458

USAF/USA/Civilian/Support Personnel totalled 1067.

11 Jun Refugee status was as follows:

Arrivals: 162 Departures: 148 On Hand: 4432

Total Relocated: 2475

Total refugees with security clearance, but

not departed: 3625

Total refugees with sponsor verification and authenticated to INS, but not departed: 1431

Total both cleared and sponsored: 1422

USAF/USA/Civilian/Support Personnel totalled 1073.

12 Jun Refugee status was as follows:

Arrivals: 0 Departures: 156 On hand: 4276

Total Relocated: 2618

Total refugees with security clearance, but

not departed: 3581

Total refugees with sponsor verification and authenticated to INS, but not departed: 1352

Total both cleared and sponsored: 1347

USAF/USA/Civilian/Support Personnel totalled 1051.

13 Jun Refugee status was as follows:

Arrivals: 0 Departures: 73 On Hand: 4203

Total Relocated: 2694

Total refugees with security clearance, but

not departed: 3659

Total refugees with sponsor verification and authenticated to INS, but not departed: 1371

Total both cleared and sponsored: 1361

USAF/USA/Civilian/Support Personnel totalled 1062.

14 Jun Refugee status was as follows:

Arrivals: 180 Departures: 132 On Hand: 4251

Total Relocated: 2823

Total refugees with security clearance, but

not departed: 3589

Total refugees with sponsor verification and authenticated to INS, but not departed: 1326

Total both cleared and sponsored: 1314

USAF/USA/Civilian/Support Personnel totalled 1049.

15 Jun Refugee status was as follows:

Arrivals: 165 Departures: 126 On Hand: 4290

Total Relocated: 2949

Total refugees with security clearance, but

not departed: 3584

Total refugees with sponsor verification and authenticated to INS, but not departed: 1229

Total both cleared and sponsored: 1213

USAF/USA/Civilian/Support Personnel totalled 1037.

During the week of 15 June, the "Redhorse" engineers constructed four tents for State Department and VOLAG activities.

16 Jun Refugee status was as follows:

Arrivals: 29 Departures: 52 On Hand: 4267

Total Relocated: 3102

Total refugees with security clearance, but

not departed: 3696

Total refugees with sponsor verification and authenticated to INS, but not departed: 1220

Total both cleared and sponsored: 1206

USAF/USA/Civilian/Support Personnel totalled 1024.

17 Jun Refugee status was as follows:

Arrivals: 164 Departures: 64 On Hand: 4367

Total Relocated: 3161

Total refugees with security clearance, but

not departed: 3738

Total refugees with sponsor verification and authenticated to INS, but not departed: 1199

Total both cleared and sponsored: 1191

USAF/USA/Civilian/Support Personnel totalled 1026.

18 Jun Refugee status was as follows:

Arrivals: 180 Departures: 115 On Hand: 4432

Total Relocated: 3276

Total refugees with security clearance, but

not departed: 3746

Total refugees with sponsor verification and authenticated to INS, but not departed: 1122

Total both cleared and sponsored: 1114

USAF/USA/Civilian/Support Personnel totalled 1017.

JCS Msg 1821312 June 75 directed that the Center prepare for a surge to 6,000 refugees during the period 20-25 June 75. (Tab B)

19 Jun Refugee status was as follows:

Arrivals: 188 Departures: 102 On Hand: 4518

Total Relocated: 5378

Total refugees with security clearance, but

not departed: 4153

Total refugees with sponsor verification and authenticated to INS, but not departed: 1175 Total both cleared and sponsored: 1166

USAF/USA/Civilian/Support Personnel totalled 1017.

20 Jun Refugee status was as follows:

Arrivals: 0 Departures: 62 On Hand: 4456

Total Relocated: 3440

Total refugees with security clearance, but

not departed: 4173

Total refugees with sponsor verification and authenticated to INS, but not departed: 1212 Total both cleared and sponsored: 1207

USAF/USA/Civilian/Support Personnel totalled 990.

To meet the increase to 6,000 refugees by 25 June, the decision was made to convert the 11 education tents to sleeping tents and to add two or three beds to each existing sleeping tent.

21 Jun Refugee status was as follows:

Arrivals: 122 Departures: 57 On Hand: 4521

Total Relocated: 3495

Total refugees with security clearance, but

not departed: 4248

Total refugees with sponsor verification and authenticated to INS, but not departed: 1285

USAF/USA/Civilian/Support Personnel totalled 1283.

22 Jun Refugee status was as follows:

Arrivals: 256 Departures: 24 On liand: 4753

Total Relocated: 3519

Total refugees with security clearance, but

not departed: 4282

Total refugees with sponsor verification and authenticated to INS, but not departed: 1288

Total both cleared and sponsored: 1285

USAF/USA/Civilian/Support Personnel totalled 973.

During the week of 22 June, ten sleeping tents and eleven classroom tents were constructed. Two tents were added to the Volag tents.

Latrines in Section 7 were completed. The sewage plant was operational, but marginally so, because the final percolation pond was unable to dispose of effluent, Work was begun on an irrigation system to handle the effluent. The project to tie the showers to the sewer line was completed.

23 Jun Refugee status was as follows:

Arrivals: 384 Departures: 105 On Hand: 5032

Total Relocated: 3624

Total refugees with security clearance, but

not departed: 4494

Total refugees with sponsor verification and authenticated to INS, but not departed: 1221

Total both cleared and sponsored: 1215

USAF/USA/Civilian/Support Personnel totalled 976.

24 Jun Refugee status was as follows:

Arrivals: 565 Departures: 163

Death: 1

On Hand: 5434

Total Relocated: 3738

Total refugees with security clearance, but not departed: 4587 Total refugees with sponsor verification and authenticated to INS, but not departed: 1166 Total both cleared and sponsored: 1160

USAF/USA/Civilian/Support Personnel totalled 964.

Center capacity reached 6,000.

25 Jun Refugee status was as follows:

Arrivals: 638 Departures: 75 On Hand: 5997

Total Relocated: 3811

Total refugees with security clearance, but

not departed: 4912

Total refugees with sponsor verification and authenticated to INS, but not departed: 1147

Total both cleared and sponsored: 1143

USAF/USA/Civilian/Support Personnel totalled 965.

26 Jun Refugee status was as follows:

Arrivals: 128 Departures: 134 On Hand: 5991

Total Relocated: 3945

Total refugees with security clearance, but

not departed: 5100

Total refugees with sponsor verification and authenticated to INS, but not departed: 1069

Total both cleared and sponsored: 1065

USAF/USA/Civilian/Support Personnel totalled 1013.

27 Jun Refugee status was as follows:

Arrivals: 12 (New babies)

Departures: 66

On liand: 5937

Total Relocated: 4011

Total refugees with security clearance, but

not departed: 5353

Total refugees with sponsor verification and authenticated to INS, but not departed: 1066

Total both cleared and sponsored: 1062

USAF/USA/Civilian/Support Personnel totalled 998.

The first baby was delivered at the Field 2 hospital.

During the month of June, the hospital statistics were as follows:

Outpatient visits --- 4,084
Laboratory procedures --- 1,597
X-ray films exposed --- 402
Prescriptions filled --- 2,544
Hospital admissions --- 39
Average number of days
in hospital --- 4.7
Inpatient days --- 185

28 Jun

Refugee status was as follows:

Arrivals: 0 Departures: 69 On Hand: 5868

Total Relocated: 4080

Total refugees with security clearance, but

not departed: 5551

Total refugees with sponsor verification and authenticated to INS, but not departed: 1063

Total both cleared and sponsored: 1028

USAF/USA/Civilian/Support Personnel totalled 990.

During the period 24 May - 28 June, administrative statistics consisted of the following:

- (1) Incoming messages processed: 492
- (2) Outgoing messages processed: 353
- (3) Total electro-static copies produced: 35,067
 (4) Approximate number of forms issued: 2,025
- (5) Approximate volume of incoming personal mail: 8,665
- (b) Approximate number of incoming official mail: 1,643

PART II

FOREWORD

The Eglin Refugee Processing Center continued to operate on a routine basis. The rapid pace of the Buildup Phase was followed by the steady flow of day-to-day activities in the Pipeline Phase. The health and well-being of the Vietnamese refugees were maintained at a high level. The Center continued to function with the goal and primary concern of maintaining the refugees under the best possible conditions while undergoing processing and awaiting sponsorship.

Several needs persisted from the initial period. For example, there was a continuing demand for competent interpreters, especially as concerned the care of sick refugees. The instability of personnel in a fluid TDY manning situation persisted throughout the Pipeline Phase. Several recommendations resulted from different aspects of Center activities during the second phase. There generally were refinements of procedures and day-to-day experiences as the Eglin Refugee Center became more stabilized.

PART II

RECOMMENDATIONS FOR THE FUTURE

Civil Engineers

The initial authorization from the JCS to AFSC for PRIME BEEF assistance lacked the necessary specifics or detailed instructions as to the resources required for project New Arrivals. As a consequence, the unit-deployment concept was not adhered to implicitly. Rather the assistance requested from various CONUS sites was on a "man-specialty" basis.

For example, two fire fighters were requested from Base X, three from Base Y, and one from Base Z. Other "trades" or specialists were requisitioned in a similar fashion. The PRIME BEEF concept of a unified team as an organized unit was not followed. Moreover, the individuals dispatched were instructed not to take their tool kits with them. In certain nightly specialized areas, e.g., refrigeration specialists, were unable to find, requisition, or assemble their tools necessary for their work.

PRIME BEEFERS detailed from the CONUS sites had different periods of TDY authorized which weakened continuity and impaired mission objectives. For example, in the use of fire fighters, each had a different TDY terminal date. As a consequence, personnel actions had to be accomplished at the very time the personnel picture was being strained.

Recommendation: PRIME BEEF Team dispatched should be intact for any future operation of this kind, which would improve logistics and personnel problems. A PRIME BEEF unit from a single home base, having trained and performed together, would possess sufficient esprit de corps for superior performance. However, in those contingencies where tool kits could not be transported, local supply facilities should have procedures whereby kits could be requisitioned and assembled with expediency.

Logistics

To meet the particular demands for supplies the logistics function was unusually challenging. The varied nature of needs that had to be met for the refugees led to difficulties in maintaining a proper inventory and subsequent inventory control. For example, when the supply of paper cups at the Refugee Processing Center became depleted, stock was replenished by local purchase until CONUS supply depots could provide additional cups.

Another example of supply vagaries was the use of shampoo to supplement the shortage of soap bars. Again, sanitary napkins were "quilted" together to make pallets. Also, the hoarding of baby food might have been a manifestation of food insecurity or a dietary supplement. At any rate, control of these items was difficult to maintain. Apart from this bizarre experience, other items in demand were equally challenging.

For example, high on the priority list were needles and thread, potty chairs, and flags for Buddhist rites. It proved difficult to find Federal Stock Numbers for some of these items, especially chamber pots. On top of all of this, lack of adequate security in the Personal and Baby Store compounded the problem of maintaining proper inventory and accountability of items stocked. It was a moot point as to whether or not such chamber pots were expendable items!

A detailed account of logistics activities, statistics, and recommendation for coping with the various problems are contained in the Logistics Report at Tab E.

Security Police

The Pipeline Phase was characterized by routine but necessary maintenance of law and order, protection of refugees and property of both refugees and the U.S. Government. A lesson learned was that constant visibility of the Security Police in walking patrols and to some extent by vehicular patrols and key supervisory checks was instrumental in maintaining a very low level of reported incidents.

List of Abbreviations

ADTC Armament Development and Test Center

AFB Air Force Base

AFSC Air Force Systems Command

CONUS Continental United States

DOD Department of Defense

INS Immigration and Naturalization Service

JCS Joint Chiefs of Staff

MET Management Engineering Team

Msg Message

NATF New Arrivals Task Force

PRIME BEEF Prime Base Emergency Engineer Force

TAC Tactical Air Command

TDY Temporary Duty

USA United States Army

USAF United States Air Force

USAFTAWC United States Air Force Tactical Air Warfare Center

VOLAG Volunteer Agency

TAB A

Refugee Arrival Statistics

Statistical Data - 26 May - 28 June 1975

- a. Arrivals (Atch #2).
 - (1) Commercial Flights

3,001 - Average 68.2 per day

(2) MAC C-141s

1,538 - Average 219.7 per day

(7 day period)

(3) MEDEVACs

71 Patients and 74 PAX

(4) TOTAL

4,684

b. Departure Control (Atch #3).

3,475

Average 102.2

c. Military Personnel Supporting New Arrivals:

26 May: USAF - 1,245, USA - 21, Dept of AF Civilians - 119

28 Jun: USAF - 653, USA - 22, Dept of AF Civilians - 125

STATISTICAL DATA ARRIVALS - 26 MAY - 28 JUNE 1975

ZULU DATES	COMMERCIAL	MILITARY	MEDEVAC
26 MAY	-	-	-
27	165	-	-
28	-	-	-
29	_	-	-
30	_	-	16 PAT & 16 PAX
31	2	-	-
1 JUNE	165	-	-
2	-	_	-
3	165	-	-
4	-	-	-
5	165	-	-
6	-	-	-
7	251	-	-
7	ı	-	-
8	-	-	-
9	165	-	-
	165	_	-
10	180	-	-
n	162		7 PAT & 49 PAX
12	-	-	-
13	-	-	-
14	180		-
15	165	-	-
16	-	-	20 PAT & 9 P.J.
17	164	-	-
18	180	-	- H-3

ATCH # 2 (CONT'D)

ZULU DATES	COMMERCIAL	MILITARY	MEDEVACS
19 JUNE	180	-	-
19	-	-	2 PAT & 6 PAX
æ	-	-	-
21	-	122	_
		128	-
22	-	128	-
23	-	128	-
	-	128	-
	-	128	-
24	-	125	-
	-	128	-
	173	_	-
	- '	11	-
	-	128	-
	-	-	5 PAT & 4 PAX
25	-	128	-
	-	128	L
	373	-	-
26	-	128	-
27	-	-	-
28	-		2 PAT & 9 PAX
TOTALS	3,001	1,538	52 PAT & 93 PAX
AVERAGE/DAY -	88.2	AVERAGE/DAY - 219.7	
ANALYSIS:			

DEPARTURES

DAY/NUMBER

$$2 - 63$$

$$3 - 123$$

$$7 - 113$$

$$10 - 135$$

$$13 - 73$$

DAY/NUMBER

$$20 - 62$$

(JUNE)

$$21 - 57$$

$$23 - 104$$

$$25 - 75$$

$$26 - 134$$

$$28 - 69$$

TOTAL - 3,475

OUTPROCESSED FROM 26 MAY to 28 JUNE

9 JUNE 1975

22 JUNE 1975

DAILY AVERAGE - 102.2

WEEKLY AVERAGE - 695

(1 DAY SHORT OF 5 WEEKS)

Atch # 3

TAB B

JCS Message

182131Z Jun 75

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House of the

NANNCA . UZYUN RULKJOGASCO 1692 133 TUUUU- RUCLUMA.

182.131Z JUN 75 FM JCS WASH DO TO RUHCHGA/CINCPAC HONOLULU HI INFO RULADWD/ CSA WASH UC RLETHGA/CSAF WASH DC RUEOFIAZOMO WASH DO RUHVAAA/CINCPACAF HICKA'I AFD HI RUCIMAA/MAC SCOLT AFE IL ZENISE COEF WASH DC RUE HO/SE COTATE WASH DO RUHLIOFA/3AL A DERSEN AFS GUAM RUHNSAAZCI CEACREP GUAM ITPI RHMOGOAZCINCPACREP PHILIPPINES RUMILKA/CINCSAC OFFUTT AFB IS KUNMEFA/23AF TRAVIS AFE CA RUCLHIA/ODRFORSCUM FORT MCPHLRSON CA HUM. DECYCUME CAMP PERDLETO, CA RINJGFA/CO MCAS EL TORO CA HUNTROY/OUR FORT CHAFFEE AR

RUCLEMAZADIC EGLIN AFB FL -

SECSIATE FOR MS TAFI

FIDE)

440

PAGE 2 RUENUCS 4865 UNCLAS
RUKLAAA/IAC LANGLEY AFB VA
RUCJAAA/USCINCRED MACDILL AFB FL
RUEOANA/AFSC ANDREWS AFB MD
RUHHWAA/SIATE REP WAKE IS
RUEERCA/COR FORT INDIANTUWN GAP MIL RES PA
RHMFMIA/COMUSMACTHAI EANGKOK TYAILAND
RHMIAAA/IBAF CLARK AB PHILIPPINES
RUMOBHA/SISCSC CLARK AB PHILIPPINES
RUMOBHA/SISCSC UIAPAO AFLO THAILAND
ET
UNCLAS 9738
JA SENDS

Distribution

Action Fare

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RAD

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DA-FILE

MISSIONS

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STOLET FOR ASD : ISA STOLET FO

REF: JOS 0879/180025Z JUN 75. TMIS MESSAGE II WO PARTS. PART ONE FOR ALL.

1. THIS MESSAGE REFLECTS CONTINUED ACCELERATED DRAWDOWN OF REFUGEES FROM GUAN. 17/2 CON. IS TO REACH A LEVEL OF NOT MORE THAN 18.50. AT GUAM NET 25/24 MZ JUNE 75. ACCORDINGLY. ALL COMES ENSTALLATIONS

INFO

COPY AVAILABLE TO DOG BOES NOT PERMIT FULLY LEGICLE FRODUCTION

PAGE 3 RUENJOS 4865 U CLAS SHOULD FREPARED FOR A SUBJECT TO AUTOMOBILE PRODUCTION OF ASSET JULE 75. WITH HEAVY AUGUST REGULACY STOPPERS THIS PERSON, IT MILL HE IMPOSSIBLE TO SCHEDULE ALL ARK VALS DURING HOURS OF DAYLITHE AS PREVIOUSLY REQUESTED BY THE SERVICES. ADDITIONALLY, A SHORTAGE OF AIRLIFT DURING CERTAIN PERIODS MAY REQUIRE SUIT SHIFTING IN ARMIVAL TIMES WITHIN THE PERIOD 20-25 JULY 75. 2. THE SCHEDULED REFUGLE ARRIVALS ARE BAS .. UPU. MAINTAINING EACH CAPP POPULATION AT HEAR CAPACITY. DAILY RELEASE HATES WILL BE CARLFULLY MONITORED AND WIE , REQUIRED . ATTLIF . REQUIREMENTS WILL BE MODIFIED IN AN EFFORT NOT TO EXCEL THE EXESTING CAMP CAPACITIES. 3. THE FOLLOWING PLANNING GUIDANCE TO AMEND HER IS PROVIDED. SCHEDULE REFLECTS ANRIVALS AT EACH CONUS RECEPTION CENTER BETWEEN 18 JUNE 75 AND 20 JUNE 75. SUFFIX OF EACH NUMBER DE JIES OVERNEAS CAMP OF CHIGIN: G-GUAN, 1-THATLAND, W-WAKE, C-CONUS. CENTERNATE CUID 15 21 PENULETO. 2190 547G 6203 34 CG CHAFFEE 1051 126W/364G 128W GUOG EGLIN 778G ESSG 105G IND LANTOWN 0 559G 405G 7700 I OIAL 711 475

PARE 4 RUEKJOS 4255 GICLAS CINITRIDATE (JUN) PENDLETON 340 CHAFFEL 3400 613 219 EGLIA. 6557 2196 NAC INALGO 4. INCLUDED I.I REF WAS A RECUIREMENT TO TRANSFER 286 PERSONNEL TOTAL 55 DESTRING REPATRIATION TO PENDLETON O. 23 JUNE 1975. WITH THE SURGE IN OVERSEA ARRIVALS AT PENDLETON DURING THE SAME PERIOD. THIS INTRA-CONUS TRANSFER HAS BEEN CHANGED TO 24 JU E 75. ALL INFO REGARDING ORIGIN, DESCIVATION, AND PAX REMAINS THE SAME AS DESCRIBED IN REF WITH IN TORHLION L. 18 AT IN GAHL WIL PART IWO FOR CSAF 5. PLEASE TAKE ADOVE FOR ACITON. REQUEST MAD COURT LOATE LANGE CONUS MOVEMENT OF PERSONNEL FROM CHAFFEE, ECLIP. A.D TRUTA. UNI. GAP TO PERDICION AND INFORM ALCO FOF FLIGHT ORIGINAL AND ANNUAL I I'ES. THIS INTRA-CONUS MOVEMENT HAS BEEN COUNCIDANCE WITHOUT INTERACENCY TASK FURCE.

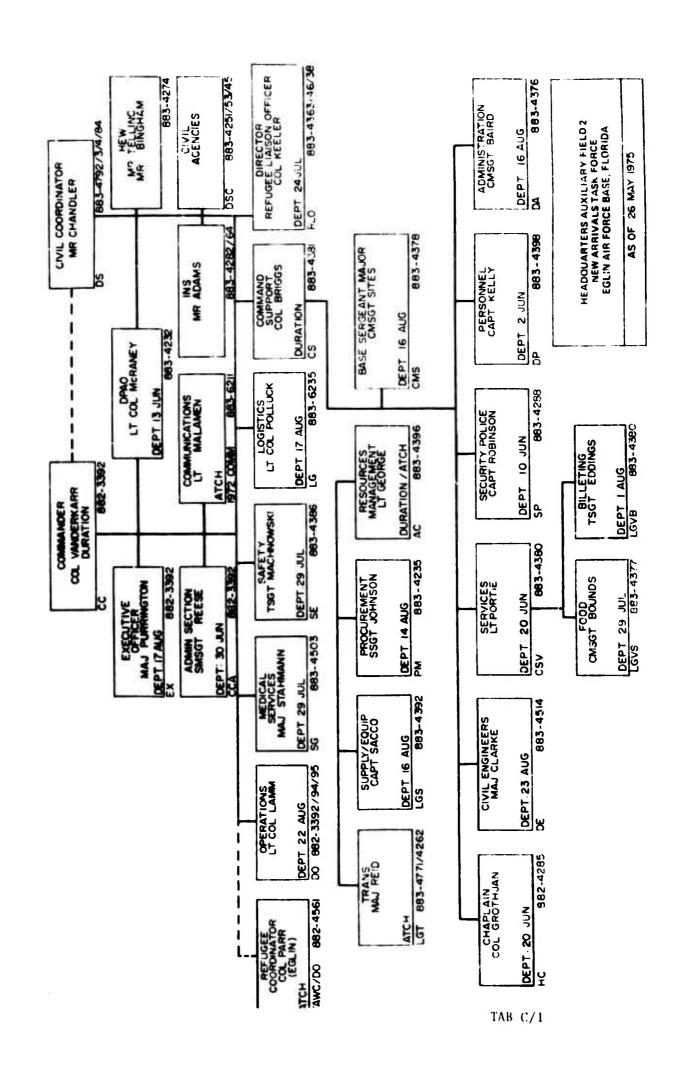
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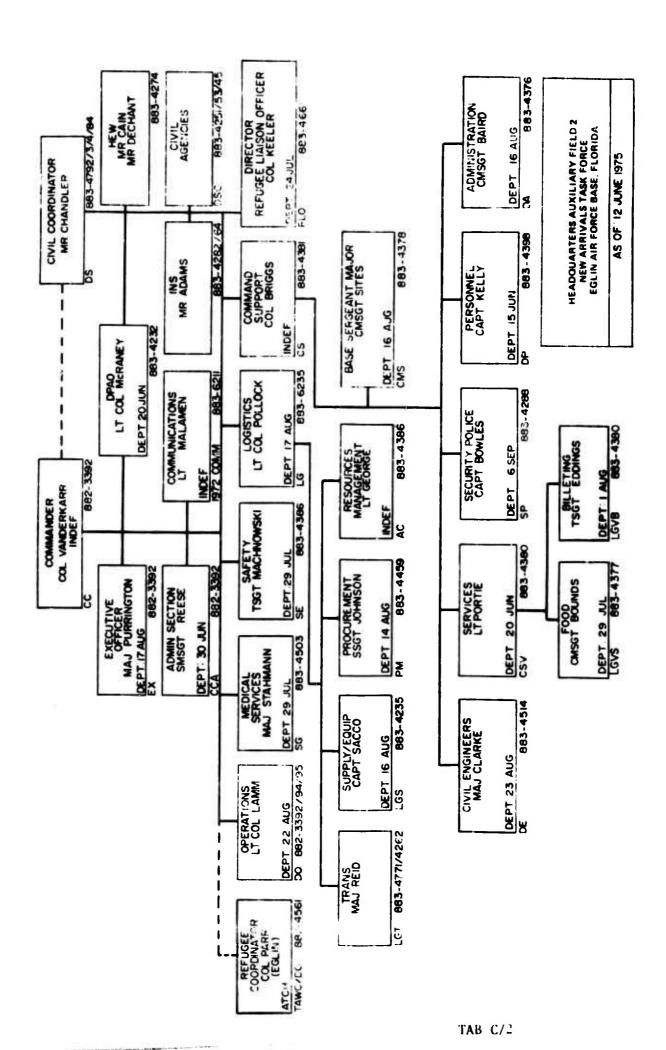
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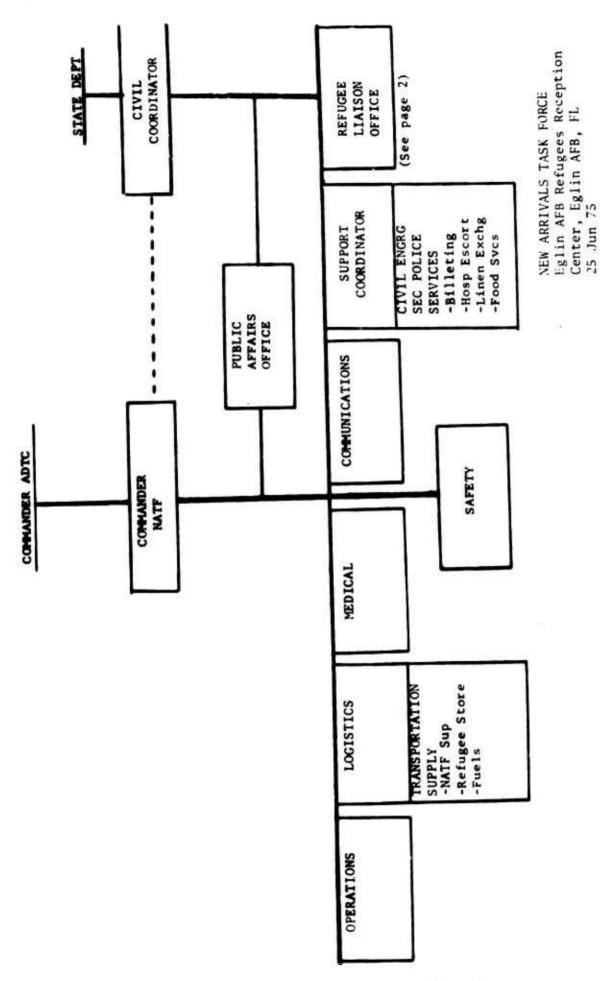
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TAB C

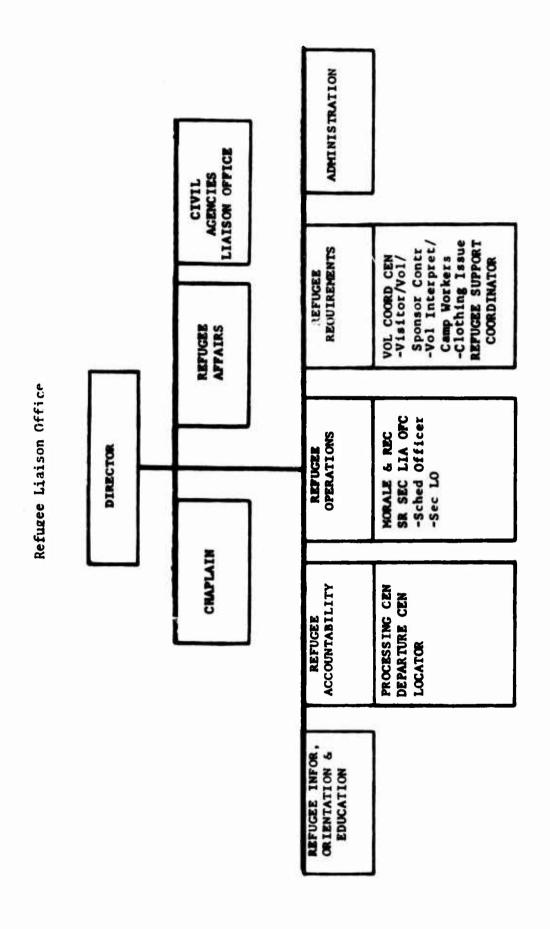
Organization Charts







TAB C/5



TAB D

Communications Report

DEPARTMENT OF THE AIR FORCE 1972D COMMUNICATIONS SQUADRON (AFCS) EGLIN AIR FORCE BASE, FLORIDA 32542



REPLYTO

ATTN OF:

CC

SUBJECT: After Action Reports

NATF/CS 10.

- 1. The following report is submitted in response to your request and covers the period 24 May - 28 June 1975.
 - a. Chronological listing and Description of Significant Events.
- (1) During this reporting period, there was a significant increase in the number of commercial telephone circuits, provided for the Eglin Refugee Center. Twenty-two additional local exchange lines were added, and Wide Area Telephone Service (WATS) was expanded by 18 circuits for use by the volunteer agencies and officials at Field 2 (See para C(1) below).
- (2) The AN/TSW-7 Air Traffic Control Central (mobile control tower) was released on 6 June 1975 for return to the 3rd Mobile Communications Group, Tinker AFB, Oklahoma, as there was no further need for this facility.
- (3) The AN/TGC-27 Communications Center, teletype and the AN/TIQ-3 Public Address Sets, which had been held in reserve, were released on 13 June 1975 for return to the 226th Mobile Communications Group, Alabama Air National Guard, Gadsden, Alabama.
 - b. Identification of Problem Areas/Solutions.
- (1) The provision of telephone service on Field 2 has been accomplished through the utilization of the 100-line telephone exchange at Field 2 and the 600-line AN/TTC-28 Mobile Central Office. Local telephone requirements are now routine, i. e. relocation of telephones and additions as required.
- (2) Supplying the commercial telephone needs of the Refugee Center has presented some difficulties. Initially, interface with



the commercial telephone companies was provided by Government owned cable between Eglin and Field 2. In addition to the cable, two 24-channel mobile microwave links were installed with terminals at Eglin Main (Building 44) and Field 2 with another 24-channel microwave link serving as a backup facility. Currently, all three microwave links are in operation due to the large number of commercial circuits required at Field 2.

c. Statistical Data

- (1) The following voice and record communications facilities have been provided:
 - 169 Telephone lines utilizing the AN/TTC-28
 - 9 Telephone lines utilizing the Field 2 Exchange
 - 3 Telephone lines utilizing the Eglin Main Exchange
 - 40 Commercial dial lines (2 to Crestview, 38 to the Valparaiso Exchange)
 - 3 Key telephone systems
 - 1 Teletype circuit to the Eglin Base Communications
 Center
 - 1 Data circuit to Bethesda, Maryland
 - 10 Incoming trunks from Eglin Main
 - 10 Outgoing trunks to Eglin Main
 - 5 Direct lines to Eglin Main
 - 9 Magneto circuits to the Eglin Main Switchboard
 - 6 Direct in-dial circuits to Eglin Main
 - 3 AUTOVON circuits
 - 3 Federal Telephone System Circuits
 - 4 WATS circuits, Band 0 (Restricted to intra-state Florida only)
 - 17 WATS circuits, Band 5 (Capable of reaching the

contiguous 48 states except Florida).

(2) Communications Costs:

Supplies \$29,765.77

Civilian Labor Costs:

Regular 13,687.02

Overtime 2,913.12

Administrative Communications - Tolls, WATS, FTS, trunks,

Connection Charges, etc.: 26,529.40

Intrabase Radio 3,138.50

Military Pay 48,745.64

Total Direct/Indirect Costs as of 271600L June 1975:

\$124,779.45

d. Recommendations: None.

CLARENCE R. SMITH, Lt Col, USAF

Commander

TAB E

Logistics Report

DEPARTMENT OF THE AIR FORCE HEADQUARTERS EGLIN AFB NEW ARRIVAL TASK FORCE EGLIN AIR FORCE BASE, FLORIDA 32542



16 July 1975

ATTE LG

41.65

After Action Report - Pipeline Phase (EX ltr 1 July 75) *

MATF/EX CS

The following report is forwarded for your consideration per instructions contained in subject letter.

a. Chronological Listing of significant Events.

JCS Msg 182131Z June 75 directed that Eglin #2 prepare for surge to 6000 refugees during period 20-25 June 75. This surge required an additional two refrigerators (FSN4110-274-6342) for field kitchen support. These units were obtained - through coordination with TAC LRC - from Harvest Eagle assets maintained by 4400 Mobility Support Flight, Robbins AFB, Georgia. Other requirements generated by this surge were acquired through normal supply channels.

During the "pipeline" phase the logistics effort was directed to stabilizing workloads, consolidating supply activities and establishing more effective procedures for supply support of the Refugee Center. These efforts included RIO Supply Consolidation, relocation of the Baby Food Store, implementation of a ration card for Baby Supplies, and the establishment of lead times for recurring issue request.

- b. Problem Areas and Solutions Paper plates and cups became a problem of the first magnitude when the depot's assets were deleted and the items had to be obtained by local purchase until depot stock was replenished. Also challenging were unusual request for material for a parade celebrating Buddha's Birthday, pottice chairs, needles and thread for use with donated sewing machines, and tickets for control of clothing issue to refugees.
- (1) Problem: Redundancy of Supply systems established at the Refugee Center.

Discussion: The following Supply Systems were established during the initial stages of the Refugee Center.

Logistics Supply Billeting Supply Food Service Supply Civil Engineering



Corrections made by originating organization

Medical Supply RLO Supply

Some of these functions had a duplication of effort which caused processing delays and confusion. Items were in the Supply Systems which should have been included under another unit.

Solution: Logistics Supply took over the RLO Supply functions including the Baby Food Store. Supplies applicable to a Base Supply Sales Store (i.e. Janitorial Supplies, toilet paper) were removed from Billeting Supply and incorporated into Logistics Supply. Isomil was obtained from Medical Supply and was issued by prescription from the Baby Food Store. Bench Stocks were established in each RLO Administration Unit (see attch 1). Food Services Supply initiated a daily report on inventory of support items (plates, cups, spoons, etc). Consumption was calculated to determine levels for reorder points. Average daily consumption for population of 4000-5000 was as follows:

Paper plates	23,000
Forks	13,000
Spoons	13,000
Knives	12,700
Paper cups	36,c o o

When the emergency level reached, items were reordered to insure timely delivery.

(2) Problem: Method of issue and accountability of supplies in the Refugee Store.

Discussion: The Refugee Store was located in a tent located within Section 3. Inventory was located in 3 different locations. Security of inventory was difficult.

Solution: Logistics Supply assumed responsibility from RIO. The Refugee Store, renamed the Personal and Baby Food Store (P&B), was moved into the first 12 feet of a Butler Building located between the two Vietnamese Chow Halls. It was modified to allow for over-the-counter service. Inventories were consolidated and secured in semi-trailer and in the Baby Food Store. Items for the Ditty Kits were removed and transferred to the Supply Point which was used as an assembly point. These actions resulted in accurate inventories and reorder points along with tighter control over supplies.

(3) Problem: Misuse of Baby Supply items and customer inconveniences.

Discussion: It was discovered that many items located in the Baby Food Store were used by people not authorized their use.

Solution: A Ration Card was given for each child under 24 months of age. Allocation of supplies and a diet was coordinated through the Refugee Center Hospital personnel, Eglin pediatricians, and Fort Chaffee advisors (attch 2&3).

Simalac with iron was chosen as the standard formula. These actions encouraged better diets, reduced the number of daily visits and controlled distribution of food only to infants under 24 months.

(4) Problem: Distribution of ditty kits and personal hygine items.

Discussion: Ditty Kits were given to incoming refugees. These kits originally contained the following:

Male: comb, toothbrush, toothpaste, razor, razor blades and shaving cream.

Female & Children: comb, toothbrush, toothpaste, soap was given at RIO Administrative Tents.

Population breakdown during Phase II was as follows:

Female between 12-35 = 23%
Male (all) = 57.7%
Male of shaving age = 40%
Infants under 30 months = 5.5%

It was later discovered that most males received shaving supplies at Guam, therefore they were discontinued in the kits. Shaving Supplies were added to RLO Bench Stocks.

Solution: Originally Ditty Kits and Initial Issue of Baby Food items were distributed to the section utilizing the following percentage breakdown.

Male - 60% Female & Children - 80% Babies under 3 - 8% Females receiving Sanitary Napkins - 8%

Note this includes 20% increase to account for an imbalance resulting from taking a smaller precentage of overall population.

Discussion/Solution: There appeared to be an excessive use of shampoo. For a population of 5000 refugees using $\frac{1}{4}$ oz of shampoo, it would require an average of 178 7oz bottles per day. Shampoo was distributed to the RIO section which reduced requirements below calculated quantities.

Discussion/Solution: Unusual demands were placed on Sanitary Napkins. It was discovered they were used in place of paper towels and even sewn together as mattresses. Toilet paper was given to all the mothers of babies. A ration system was not applied because the cost of implementing a system would exceed resulting savings.

(5) Problem: Excessive Ice Ustage.

Discussion: Ice was orginally issued on an individual basis. Soon excessive us age in excess of 400 bags of 12 lbs bags of ice per day was experienced. Prices was \$.42 per bag.

Solution: We established ice runs to deliver the ice to the customers.
RLO Administration areas orginally received one has for every hundred people

to cool medication. Jee was delivered three times daily. The support agencies received one bay per tent once a day except in high populated areas where the allotment was increased. An average of 142 bags of ice were used resulting in a daily expenditure of approximately \$60.00.

Problem: Adequate supplies/equipment for support of RIO Volunteer Coordination Center.

Discussion: This function is comprised of four elements - Coordination Center, RLO headquarters, Departure Control and Administration Section which required supplies/equipment that could not adequately be determined becuase of lack of parvious experience with this type operation.

Solution: Through best judgement and close coordination with uses the attached lists contained at atch 4, 5, 6 & 7 were developed and refind to provide support required.

c. Statistical Data - Most of the statistical data relative to the logistics functions is reflected in reports submitted by other scencies i.e. procurement, budget and supply transaction document. However the following information relative to transportation support is submitted for consideration and represents an average day with a refugee population of 5000-6000.

AVERAGE/DAY

Runs made	32
Refugees transportated	99
Support personnel transporteded	55
Transportation requests written	20
Refugees ticketed by SATO	75

b. Recommendation - Adopt supply support procedures reflected in solutions outlined in this report for future operations similarly conducted.

LEON O. POLLOCK, Lt Col, USAF Director of Logistics

7 Atch

- 1. Bench Stock RLC Admin Tents
- 2. Baby Subsistence Card
- 3. Baby Supplies 4. Sup/Equip RLO Volunteer Coor Center
- 5. Sup/Equip RIO Hq
- 6. Sup/Equip RLO Departure Control
- 7. Sup/Equip RLO Admin Section

Bench Stock Levels for RLO Administration Tents

```
6
Simalac
                     6
Nipples
Baby Food
                     6
     Meat
                     6
     Vegetable
     Fruit
                     6
     Juice
Diapers
                     2 ea
     Newborn
     Overnight
                     2 ea
                     6 ea
Sanitary Napkins
Shampoo (7 oz)
                     12 ea
Toothpaste
                     12 ea
Laundry Soap
                     12 ea
Hand Soap
                     12 ea
Shaving Cream
                     12 ea
                     6 ea
Razors
Razor blades
                     25 ea
Garbage Bags - plastic 2 boxes, 125/box
Toilet paper 100 rolls
Cups 10 tubes, 75/tube
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RLO Form 22, 27 June 1975

CARD NO.

Recommended Allocation of Baby Supplies

Age in Months	0-1	2-3	3- 6	7-1	2 13-24
Simalac with iron 4oz Vegetable	6 0	6 1	6 1	6 2	0 2
Meat	0	0	1	1	2
Fruit	0	1	1	2	2
Cereal (4oz)	0	1	1	1	0
	(Quant	ities	in 4	oz	bottles)

Extra quantities were given to those requiring specific items. Receipt of diapers, lotion etc were annotated on the form.

AUTHORIZED SUPPLIES/EQUIPMENT RLO VOLUNTEER COORDINATION CENTER

<u>FUN</u>	DESCRIPTION	AUTHORIZED QUANTITY
6645005303342	Clock	1
711000 75 861 46	Desk, Flat Top	ó
7110001774901	Office Table Sm	3 6
7110002738 7 93	Chair Rot W/Arm	6
7110002738782	Chair Straight W/Arm	7
7105002698463	Chair Folding	20
7110005515485	Cabinet, Filing 5Dr Legal	1
711.000 14308 22	Table Office 34X60	3 2
7110002626650	Book Case 2 Sec	2
7110002626681	Book Case Top	1
711000 26 26673	Book Case, Base	1
7110001326650	Blackboard	1
7125	Cabinet, Storage	2
71250002698534	Cabinet, Storage 36X	5
7430	Typewriter Manual	1
7430002544319	Typewriter Manual	2
7330008938550	Cooler, Igloo	5
719500 9 866400	Bulletinboard	1
	Bicycle	1
84059247936	Ponchos	4
	Sewing Machine	14

AUTHORIZED SUPPLIES/EQUIPMENT RLO HQ

FSN	DESCRIPTION	AUTHORIZED QUANTITY
6645005303342	Clock	1
7110001 7 74901	Office Table Sm	3 8
7110001430822	Office Table 34X60	8
7110007586146	Desk, Flat Top	2
71100040 180 42	Typist Chair	3
7110002 73 8 7 93	Chair Rot/w Arm	5
7110002738782	Chair Straight w/Arm	7
7105002698463	Chair Folding	14
7110005 515 485	Cabinet File 5 Dr Legal	1
7110002626650	Book Case 2 Sec	2
7110002626681	Book Case Top	1
7110002626673	Book Case Base	1
7125000 26 98534	Cabinet, Store 36X	1
7 33 0008938 55 0	Igloo, Cooler	2
	Tape Recorder	1
5820	Walkie Talkie	10
	Typewriter Elec	3
6130	Charger for 10 Walkie Talki	
Non-sel-sel-	Bicycle	1
8405-924 -793 6	Poncho's	8

AUTHORIZED SUPPLIES/EQUIPMENT RLO DEPARTURE CONTROL

FGN	DESCRIPTION	AUTHORIZED QUANTITY
6645005303342	Clock	2
7110001430835 (Left) 0838 (Right)	Desk, Typist 60X34	5
7110007586146	Desk, Exec	2
7110001430822	Tables, Office 34X60	1
7110002738793	Chairs, Rot/w Arms	2
7110002738791	Chairs, Typist	4
711000273 8782	Chairs, Straight W/Arms	2
7110001326650	Blackboard	1
7110005515495	Cabinet, File 5Dr Letter	1
711000 262665 0	Book Case 3 Sec	1
7110002626681	Top	1
7110002626673	Base	1
7110001130633	Table, Office	13
710500 269846 3	Chairs, Folding	4
7195009866400	Bulletin Board	2
5820	Walkie Talkie	1
	Bicycle °	1
6130	Walkie Talkie Charger	1
84059247936	Poncho's	4

AUTHORIZED SUPPLIES/EQUIPMENT RLO ADMINISTRATION SECTION

FSN	DESCRIPTION DESCRIPTION	AUTHORIZED QUANTITY
3590001208463	Clipper, Barber	1
3590001616913	Shears Barber's	2
3590001708462	Clipper, Hair	ī
3590003958128	Blade Barber Shear	4
3590000919428	Blade Barber Shear	4
3750009030720	Rake Lawn	4
5120008891 79 6	Staple Gun	ì
5120008925485		2
	Hammer	1
5110002933435 5140005144487	Saw	1
5440005144487 53150008892605	Ladder	4
	Staple ½"	
5120002228852	Screwdriver	2
5120005960860	Screwdriver Crosstip	2
5120002237397	Pliers	2
5120002405328	Wrench, Open End, Adjustable	
5120002406040	Crowbar	1
5 2 1028 7335	Tape, Measuring	ļ
6230002 420005	Flashlight	4
623000788 7399	Lantern, Battery Powered	4
6230002997771	Lamp, Desk	5
7110001430833	Desk, Typing	1
7110001430820	Table, Office	4
7125002698534	Cabinet Storage 36X	l
7125	Cabinet, Storage Samll	1
7110005515493	Cabinet, Filing 2Dr	1
7430002544319	Typewriter, Manual	1
7110001326650	Blackboard	1
7195009866400	Bulletinboard	1
	Chair, Folding Broom Street	10
710 50026 98463 792 0002672 967	Broom Street	10 1
7920001415452	Broom, Handle	1 6
79 20002922369	Broom	
7110002738 7 91	Chair, Typist	1
7290002248308	Dust Pan	6
7040002743875	Pail Metal	2
7240001600440	Cans, Ash and Garbage	2
/240001611143	Cover, Can	2
402000 71 02074	Rope	1
5120002933331	Shovel	1
,34000292 0 896	Lock Combination	2
	Coffee Urn (Baby Bottles)	ī
	Refrigerator	ī
±4059247.430	Poncho's	4
5820	Walkie Talkie	i
,	Iron & Ironing Board	2
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TAB F

Personnel Status Chart

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Manning Documents

DEPARTMENT OF THE AIR FORCE AFSC MANAGEMENT ENGINEERING TEAM (DETACHMENT 23) EGLIN AIR FORCE BASE, FLORIDA 32542



REPLY TO

ATTN OF

AFSC MET Det 23

30 May 75

SUBJECT

Revised Manning Document - 30 May 75

Commander, NATF Eglin Refugee Reception Center

> 1. The attached manning document dated 30 May 75 supersedes the document dated 21 May 75.

2. The procedures for changing the document as stated in our letter,

21 May 75, remains in effect.

Tenell

Chief

Atch Manning Document -30 May 75



REPUGEE PROCESSING CHITER NAMELING LOCUMENT NAV 1975

30 MAY 13. J

(Based on a 72 hour week & supporting 5000 Refugees)

	APBC	GRADE	
COMMAND/1010 Commander Vice Commander	0066 0066	COL	1
Recutive Off	7024	Maj	1
			3
Admin Supt	70490	5965	1
Admin Spec	70270	TEC	1
			2
OPENATIONS/1300 Director of Ops/			
Chief Cmd Post Graphic Spec	0036 23151	ltc 88g	1
508			2
COMMAND POST/1350	•		
Air Oper Off Air Oper Off	1 4XX 1 4XX	MAJ CPT	la la
Air Ope Spec	27170	TSG	2
Air Ope Spec	27150	SSG	2
Admin Spec	70250	SCT	_
			16
INFORMATION/1040 Information Stf Off	7916	LTC	1
Information Off	7924	CPT	2
Information Supt	79190	3965	1
Information Spec Admin Spec	79150 70250	S9G S9G	1
			6
NEDICAL/SXXX			
Soulth Svc Admin	9025	CPT CPT	1
Family Physician Internist	9346 93 8 6	MAJ	1
Veterinarian	9925	CPT	ī

Page 1 of 11 Pages

6.15

	AFSC	GRADE	MR
MEDICAL/5XXX (Cont)			
Dental Officer	9826	CPT	1
Aero Med Physician	9356	MAJ	i
Clinical Nurse	9756	CPT	3
Med Svc Supt	90290	SMS	í
Med Svc Tech	90270	MSG	1
Med Svc Tech	90270	TSG	1
Med Swc Spec	90250	SSG	5
Med Svc Spec	90250	SCT	14
Oper Room Tech	90272	TSG	1
Oper Room Spec	90252	SSG	1
Radiology Tech	90370	'TSG	1
Med Lab Tech	90470	TSG	1
Med Lab Spec	90450	SSG	1
Med Admin Supt	90690	SMS	1
Med Admin Spec	90650	SSG	1
Med Admin Spec	90650	SCT	1
Fnvir Health Tech	90770	TSC	1
Envir Health Spec	90750	SSG	1
Veterinary Tech	90870	MSG	1
Veterinary Spec	9 0 850	SCT	1
Biomed Equip Maint			
Tecn	40370	TSG	1
Med Mat Supv	91570	TSG	1
Med Mat Spec	91550	SSG	1
Pharmacy Tech	90570	TSG	1
Dental Spec	98150	SSG	1
SAPETY/106X			41
Safety Tech	24170	TSG	5
Safety feen	241()	150	ď
LOGISTICS/12XX			
Logistics Stf Off	6616	L/PC	1
Supply Opus Off	6424	MAJ	1
Inv Mgt Supv	64570	MSG	1
Inv Mgt Sujv	64570	TSC	2
Admir Sper	70250	SSG	1
			6
YESTCLE OF BRAITONS/4210			
Motor Ver Mark Off	6024	MAJ	1
Motor Ver Mgt Off	6024	L T	1
Veh Opns Supt	60390	: 74: -	ì
Veh Opins Tech	60370	75G	2
Veh Operator/Disp	60 350	5 5 G	11
Veh Operator/Disp	6.7350	SGT	14
Veh Opna Supv	60370	MSG	5

4.5

	APSC	GRADE	NR
TRAFFIC MCT CFC/4220	(0000	and the second	•
Pax & Household Spec	60270	TSG	1
Pax & Household Spec	60 250 60 250	SSG	3
Pax & Household Spec	9 02 3 0	SCT [*]	5
MATE SUPPLY/41XX			6
Inv Mgt Supv	64570	TSG	1
Inv Mgt Spec	64550	SSG	ī
Inv Mgt Spec	64550	SCT	2
Mat Fac Supv	64770	TSG	ī
Mat Fac Spec	64750	SSG	ī
Mat Fac Spec	64750	SCT	2
	- 12		
RLO SUPPLY			8
Sup Off	6424	ClT/LT	1
Inv Mgt Supv	64570	TSG	1
Inv Mgt Spec	6\550	SSG	1
			3
REFUGEE STORE			3
Mat Fac Spec	64750	SSG	2
Inv Mgt Spec	64550	CIV	2
			_
FUELS/4170			i i i
Fuels Spec	63150	SCT	2
rucio opec	031 70	501	2
PROCUREMENT/1251			
Procurement Supv	65170	MSG	1
ACCT & FIMANCE/1510			
Acct & Finance Off	6724	LT	1
SUPPORT COORDINATOR			
Chief	0026	COL	1
Vice Chief	0026	LTC	1
Admin Supt	70490	CMS	1
Admin Spec	70250	SSC	1
			4
CIVIL ENGINEERING/44XX		***	_
Civ Engr Stf Off	5516	MAJ	1
Structural Supt	55 29 5	SMS	1
Structural Supt	55295 70250	CIV	1
Admin Spec Admin Spec	70250 70250	CIV	1
Fire Protection Supv	70250 57170	CIV CIV	1
Fire Protection Spec	57150	CIV	1
Fire Protection Spec	57150	CIV	3 4
App Fire Prot Spec	57130	CIV	5
Prog/Work Cont Tech	55 57 0	CIV	1
Prog/Work Cont Tech	55 570		1
Prog/Work Cont Spec	55530	$c_{\mathbf{I}\mathbf{v}}$	3
			-

6 6

	AFSC	CRADE	NR	
CIVIL ENGINEERING/44XX (Con't)			
Inv Mgt Supv	64570	CIV	1	
Mat Fac Spec	64750	CIV	2	
Const Equip Opr	55151	CIV	3	
App Pav Maint Spec	55150	CIV	7	
Carpenter Spec	55250	CIV	2	
Carpenter Spec	55250	CIV	4	
Plumbing Spec	5525 5	CIV	2	
Plumbing Spec	55255	CIV	4	
Ref/Air Cond Spec	54550	CIV	2	
Electrician	54250	CIV	2	
Electrician	54250	CIV	4	
Entomology Spec	56650	CIV	2	==14= POT\
(Power Production	Support	will be bro	Viaea by	Egiin BCE)
			50	
SERVICES STAFF/46XX				
Supply Svs Ops Off	62XX	LT	1	
Supply Svc Supv	61170	TSG	1	
			2	
			2	
BILLETING/465X				
Admin Supv	70270	TSG	1	
Admin Supv	70270	SSG	1	
Admin Spec	70250	SGT	2	
Admin Spec	70250	CIV	2	
			6	
			0	
HOSPITAL ESCORT/XXXX				
Admin Spec	70250	SSG	2	
3.0-14 0700	, , , ,			
			2	
LINEN EXCHANGE /468X				
Apr Supply Svc Spec	61130	A1C	3	
FOOD SERVICE/4670				
Food Service Supt	62290	CMS	1	
Food Service Supt	62290	SMS	1	
Food Sve Jupt	62270	MSG	7	
Frod Svc Tuov	62270	TSG	17	
Crok	62250	SSG	27	
Cook	62250	SGT	20	
App Cook	62230	Alc	36	
App Cook (KP)	62230	C IV	84	
Inv Mgt Spec	64550	SSG	4	
Admin Spec	70250	SCT	3 20	
Cook	62250	CIV		
			220	
SECURITY POLICE/43XX				
Security Police Off	8124	CPT	1	
Security Police Supt	81291	SMS	1	
	Page	4 of 11	pages	
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community not top/havy (conf	AFSC	GRADE	
SECURITY POLICE/43XX (con' Law Inforcement Supv Law Inforcement Supv Security Spec Security Spec App Security Spec Admin Spec Investigator	81271 81271 81250 81250 81230 70250 81271	MSG TEC SSG SGT A1C SSG TSG	1 3 23 23 39 1
	•		93
ADMINISTRATION/11XX			,,
Chief Admin Spec Admin Spec Admin Spec Admin Spec Admin Spec	70490 70270 70250 70250 70230	CMS TSG SSG SGT A1C	1 1 1 2 3
PERSONNEL/16XX			
Personnel Off Pers Tech Pers Tech Pers Tech Pers Bpec Admin Spec	7316 73270 73270 73 270 73 250 702 50	Maj NSC TSC SSC SCT SSC	1 1 2 1
			7
REFUGEE LIAISON OFFICE			
DIRECTOR'S OFC Director Exec Off Secretary Dep Director Admin Off Steno Spec Interpreter Senior Enl Advisor CMPLAIE/105X	2116 7016 70450 2116 7024 70450 20350 70490	COL LTC CIV LTC MAJ CIV CIV CMS	1 1 1 1 1 2 1
Chaplain Chap Mgt Tech Chap Mgt Spec Chap Mgt Spec Chaplain Interpreter	8916 70170 70150 70150 18924 18924	LTC TSG SG1 A1C CIV	1 2 1 1 3 (1)

NOTE: The Chaplain Function can be augmented by Priests who are amoung the refugees.
"L" Prefix denotes requirement for Linguist.

Page 5 of 11 Pages

	AFS C	GRADE	NR
REFUGEE INFO, ORIENTATION,	& EDUCATIO	ON	
Education Supv	79170	MSC	1
Education Off	7524	CIV	1
Education Spec	75150	CIV	2
Writer	79150	CIV	1
Writer	79150	CIV	1
Admin Spec	70250	CIV	1
Interpreter	20350	CIV	1
Writer	79150	CIV	1
			9
REQUIREMENTS & ACCOUNTABIL	ΤΤΥ		
Chief	14XX	LTC	1
Admin Tech	70270	TSG	ī
			2
VOLUNTEER COORD CENTER			
Chief	XXX	CPT	1
Exec Supt Off	XXXX	LT	1
			2
			-
VISITOR/VOLUNTEER/SPONSOR	CONTROL		
Admin Supv	70270	TSG	1
Admin Spec	70250	SSG	ī
Admin Spec	70250	SGT	ī
5			3
			•
VOL INTERPRETERS/CAMPWORKE			
Serv Spec	74191	ClA	1
Admin Supv	70270	TSG	1
Admin Supv	7027 0	CIV	1
Admin Spec	70250	CIV	1
			4
REFUGEE SUPPORT COORDINATO	ND		
Sup Of I	6424	CPT	i
Supply Serv Spec	XXXXX	AlC	г
Supply S.r. Spec	64550	SSG	1
•••			7
RE-UGES ACCOUNTABILITY OF N	TER		
Exec Sur * Of	7024	CPT	1
Admin : ap	70270	MSG	1
			2
REFUGEE PROCESSING CENTER			
Exec Supic Off	7024	T.T	1
Admin Supv	79279	TSG	1
Admin Spec	70250	SSG	1
Admin Spec	70250	SCI	
			6

	AFSC	GRADE	NR
REFUGEE LOCATOR SEC			
Admin Supv	70270	TSG	1
Admin Spec	70250	SSG	1
Admin Spec	70230	CIV	2
Admin Spec	70250	CIV	2
RESIDES REDARTIME CONTER			6
REFUGEE DEPARTURE CENTER Personnel Off	7324	СРТ	1
Personnel Off	7324	LT	1
Personnel Tech	73250	CIV	4
Personnel Spec	70230	CIV	2
rersonner spec	70230	CIV	8
			Ū
REFUGEE OPNS			
Chief	*XXXX	LTC	1
Assistant Chief	*XXXXX	MAJ	1
Admin Supv	70270	TSG	1
Ops Duty Off	XXXX	CAPT	3
Ops Duty NCO	XXXXX	TSG	3
			9
DECIME MODALE (DEC			
REFUGEE MORALE & REC Special Svc Supt	74191	CMC	1
Spec Svc Tech	74171	CMS	1 1
Spec Svc Tech	74171	MSG	2
Spec Svc Spec	74171	TSG CIV	6
Spec Svc Spec	74151	CIV	5
Spec Svc Spec	74171	CIV	_
			15
REFUGEE AFFAIRS			
Exec Supt Off	*XXXX	LTC	1
Interpreter	20350	REF	(1)
			1
SENIOR REFUGEE LIAISON OF	2		
Chief	*XXXX	LTC	1
Admin Tech	70270	MSG	1
Interpreter	20350	REF	(1)
			2
COMPANY THE OPPICE			
SCHEDULING OFFICE Scheduling Off	*XXXX	CPT	1
Scheduling Off	****	CFI	ı
SECTION REFUGEE LIAISON OF			
Exec Supt Off	*XXXX	CPT	8
Exec Supt Off	*XXXXX	LT	24
Admin Supv	XXXXXX	TSG	16 48
ADMIN OPC			40
Admin Supv	70270	MSG	1
Admin Spec	70250	SSG	2
	,	555	•

*NOTE: Volunteers with SEA exp in PsyOps, Civic Affairs, CORDS, intel exp. etc.
AFSC such as 14XX, 15XX, 22XX, 80XX or any experienced officer.

	AFSC	GRADE	NR
COMMUNICATIONS/38XX			
Comm-Elec Off	30 5 5	LT	1
Grd Comm Maint Supt	3049 6	SMS	1
Grd Radio Maint Tech	30454	SSG	1
Grd Radio Maint Tech	30454	SCT	2
0/S Wire Plant Tech	36254	SSG	3 1 3 4
O/S Wire Plant Tech	36254	SGT	3
0/S Wire Plant Tech	36274	MSG	1
I/S Wire Plant Tech	36251	S S G	3
I/S Wire Plant Tech	36251	SGT	
I/S Wire Plant Tech	36271	TSG	1
Cable Splicer	361 54	SSG	1
Cable Splicer	361 54	SGT	1
Worklead Control Tech	30454	SSG	1 2
Workload Control Tech	30454	SGT	2
TRC 97 Maint	30450	SSG	7
TRC 97 Maint	30450	SGT	9
TRC 97 Maint	30470	TSC	1
TTC 28 (Tele Central)	29170	TSG	1
TTC 28 (Tele Central)	291 <i>5</i> 0	SSG	4
TTC 28 (Tele Central)	2 91 5 0	SCT	8
TGC 27 (Comm Center)	29170	TSC	j
TGC 27 (Comm Center)	29150	SSG	4
TGC 27 (Comm Center)	2 91 50	SGT	4
TGC 27 (Comm Center)	291 <i>5</i> 0	C1 v	3
Crypto Maint	3065 0	S S G	2
Crypto Maint	3065 0	SCT	1
Inside Plant Maint Supt	36390	SMS	1
Teletype Maint	363 5 0	SSG	2
Feletype Maint	3 63 5 0	SCT	1
AGE Maint/Pwr Prod	<i>5</i> 4370	TSG	1
AGE Maint/Pwr Prod	5/+ 350	SSG	6
ACE Maint/Pwr Prod	<i>5</i> 43 <i>5</i> 0	SGT	4
Tech Controller	30770	TSC	1
Tech Controller	30750	S S G	2
Tech Controller	30750	SCT	
Ref-A/C Spec	54550	SGT	4
			97

ALRIAL PORT OPE/4230 Continuously enly - To be used when G-130 scheduled)

MALITENANCE

Anft Maint St. Off	4095	LTC	1
Acft Mal . ": "	4024	LT	1
Acft Maint Jech	43171F	TSG	1
Acft Maint Spec	431 51 F	SSG	1
Acit Maint Spec	431 51 F	3CT	2
Acres and has hipmen	42153	13594	ı

	AFSC	GRADE	NR
Acft Pneud Rep Tech	421 <i>7</i> 2	TSG	1
Acft Elect Rep Tech	433 7 0	TSG	1
Acft Maint Tech	431 7 1F	MSG	1
OPERATIONS Air Ops Gen Air Ops Spec	1495Z 27150	MAJ SSG	1
AIR CARGO Air Trans Supv Air Trans Supv Air Cargo Spec Air Cargo Spec	60 71	MSG	1
	60 71	TSG	2
	60 51	SSG	2
	60 51	SGT	18

	21 May	30 May	Net	0 A C T
	Document	Document	Change	
0.000001	2	3		3 0 0 3
Command Admin	3 2	2		0 2 0 2
Ops/Command Post	18	18		9 9 0 18
Information	6	6		3 3 0 6
Medical	41	41		11 30 0 41
Salety	2	2		0 2 0 2
Logistics	6	6		2 4 0 6
Veh Ops	32	32		2 30 0 32
TMO	6	6		0 6 0 6
NATE Supply	8	8		0 8 0 8
RLO Supply	3	3		1 2 0 3
Refugee Store	4	4		0 2 2 4
Fueïs	2	2		0 2 0 2
Procurement	1	1		0 1 0 1
Acct & Finance	1	1		1 0 0 1
Support Coord	4	4		2 2 0 4
Civ Eng	58	58		1 1 56 58
Services Staff	2	2		1 1 0 2
Billeting	18	6	-12	0 4 2 6
Hospital Escort	_	2	+ 2	0 2 0 2
Linen Exch	2	3	+ 1	0 3 0 3 0 116 104 220
Foud Service	242	220	-22	
Security Police	93	93		1 92 0 93
Admin	8	8		0 8 0 8 1 6 0 7
Personnel	7	7		1 6 0 7
Refugee Liaison	7	0	+ 2	4 1 4 9
Directors Ofc	7	9	+ 2	4 1 4 9 1 4 3 8
Chaptain	8 7	8 9	+ 2	0 1 8 9
Refugee Info, Orient & Ed Regules/Acct	2	2	7 2	1 1 0 2
Vol Coord Ctr	2	2		2 0 0 2
Visitor/Volunteer/Sponsor Control	i	3	+ 2	0 3 0 3
Vol interpret/Camp Wkrs	3	4	+ 1	0 1 3 4
Refugee Support Coord	6	7	+ 1	1 6 0 7
Refuged Acct	2	2		1 1 0 2
Resuger Processing Center		6	+ 6	1 5 0 6
Refugee Locator	6	6		0 2 4 6
Rafugee Depart Ctr	6	8	+ 2	2 0 6 8
Wefegee Opns	3	9	+ 6	5 4 0 9
No age: Morale Fecrea	15	15		0 4 11 15
Refugee Affairs	1	1		1 0 0 1
Sr R. fugee Maison	2	2		1 1 0 2
edical office	1	1		1 0 0 1
sec kef Lia Off	50	48	- 2	32 16 0 48
Admir Off	3	3		0 3 0 3
Communications	97	97		1 969) 3 97
Total	791	780	- 11	92 482 206 780
Aprial Port Sq Det - Contingency				
Only to be provided by local				
Aerial Port Sq	18	18		

Total 780

Changes from last Manning Document

<u>AMN</u> 482 CIV 206

Excludes Aerial Port Sq.

Page 11 of 11 pages

DEPARTMENT OF THE AIR FORCE HEADQUARTERS ARMAMEN' DEVELOPMENT AND TEST CENTER (AFSC) EGLIN AIR FORCE BASE, FLORIDA 32542



NATE /CC

. 1 Th . .

1 July 1975

Civilianization and Reduction of NATF Resources

NATE Functional Managers

- 1. The attached correspondence from AF/PRM and AFSC/CV recognizes the efforts of all concerned in performance of their duties associated with Project New Arrival. It is obvious from the attached letter that they are aware of the tremendous effort that has been put forth. One particular point in the letter we would like to call your attention to is their repeated suggestion that we convert more military personnel to temporary hire civilian employees. As pointed out in the letter every effort should be made to do this in order to avoid degradation of the Air Force mission while at the same time we are performing the duties and responsibilities associated with the refugee program. It is their strong suggestion and ours also that the TDY military personnel should be released at the earliest possible time in order to return to their nome station and assigned duties.
- 2. Upon review of the 30 June manning document, it is apparent that many more positions could be converted to temporary hire civilian employees in a continuing effort to comply with the suggested objective of higher headquarters.
- 3. The attached NATF manning document has been reviewed by MET 23 and possible additional military to civilian conversions identified by an asterisk. All positions identified should be thoroughly reviewed by functional managers and considered for conversion. Irrembent TDY personnel of those positions affected should be released as soon as practical.
- 4. Be prested conversion and other changes should be identified to MET 15 in writing as soon as possible. MET 23 will update the 30 July accordent on 15 July 75. It is important that all NATF organ variance managers make every effort to assist MET 23 in identifying additional positions for conversion or reduction.

DONALD . VANDEPHARR, Col, USAF

lemmander, NATE

3 Atchs

1. AFSC/CV 1tr 26 Jun 75

2. AFPRM 1tr 11 Jun 75

3. 30 Jur. 75 Manning Document



AFSC MET (Det 23)

DEPARTMENT OF THE AIR FORCE HEADQUARTERS AIR FORCE SYSTEMS COMMAND ANDREWS AIR FORCE BASE, D.C. 20314



ATTH OF CV

26 JUN 1975

SUBJECT Organization/Manning - New Arrivals Task Force

10 ADTC/CC

- 1. The attached HQ USAF/PRM letter is forwarded for your guidance and compliance.
- 2. A review of your current provisional manning guide (30 May 1975 as amended by Change 1, 13 June 1975) reveals the number of temporary civilian overhires has already been doubled since the visit of the Evaluation Team. Your efforts in this direction are certainly noteworthy; however, the high level interest expressed in the attached correspondence indicates further emphasis in this area is expected.
- 3. I appreciate the fact that you have had to work your manning problem on a day-to-day basis. However, your prime objective must now be to expeditiously utilize temporary overhire civilians to the maximum extent possible.
- 4. In closing, I extend my personal gratitude for the manner in which you have been accomplishing this arduous task and offer the assistance of my office if required in the future.

SIGNED
JOHN B. HUDSON, Lt Gen, USAF
Vice Commander

1 Atch HQ USAF TRM Ltr, 11 Jun 75 w/5 Atch

Cy to: VAFSC MET (1 et 23)

ATC 41

DEPARTMENT OF THE AIR FORCE HEADQUARTERS UNITED STATES AIR FORCE WASHINGTON D'

1 1 JUN 1975

13 JUN

PRM

Organization/Manning - New Arrivals Task Force (Your Ltr, 16 May 1975)

AFSC/CV

1. As requested by Major General Lane, NATF/CC, a Composite Evaluation Team, staffed as indicated at Attachment 1, conducted a consite evaluation of the proposed manpower and organization requirements of the Eglin AFB Refugee Reception Center during the period of 18-20 May 1975.

- CCE On 20 May 1975, the Evaluation Team provided NATF/CC a memorandum (Atch 2) which approved a provisional manning guide and an organization structure as presented at Attachments 3 */ the memorandum further recommended that temporary civilian over-hires be used to the maximum extent possible in This recommendation has been reinall refugee activities. forced by the memorandum at Attachment 5 from the Assistant Secretary of Defense (Comptroller) which transmits correspondence between Secretary Schlesinger and Senator Inouye. As stated in that correspondence, we must avoid any degradation of the readiness of our operating forces. Accordingly, participation by permanent Department of the Air Force personnel should be reduced, where feasible, by replacing permanent military and civilian personnel with temporary civilian overhires.
- 3. The semorandum provided to NATF/CC further stipulated that the Eglin AFB AFSC Management Engineering Team would reevaluate the mining guide not later than 30 June 1975 and submit the results to HQ AFSC for review. This updated guide should reflect minimum manpower requirements to carry out a smobile, disapport operation and should be annotated to show durrent and projected temporary civilian over-hire positions. Additionally, wherever practical, Air Force support functions should be completely or partially replaced by using local comment are vices/tacilities. The updated guide should also be annotated to reflect the current and projected conversions

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from Air Force operations to community support. Following your review and recommendations, request that the updated manning guide be expeditiously forwarded to this Headquarters for final review.

4. Your responsiveness in support of the refugee program at Eglin AAF #2 is greatly appreciated.

Assistant Dept. 10 to 1 of or or Programs and Resource as

5 Atch

1. Composite Evaluation Team

2. Memorandum to Eglin AFB

NATF/CC, 20 May 1975

3. Provisional Manning Guide, 18 May 1975

4. Organization Chart, Eglin Refugee Reception Center

5. Memorandum from Assistant Secretary of Defense (Comptroller) 20 May 1975 w/2 Enc1

- 1

EGLIN AFB REFUGEE PROCESSING CENTER MANNING DOCUMENT 30 JUNE 1975

(Based on a 60 hour week & supporting 6000 Refugees)

Commander Vice Commander Executive Off Admin Supt Admin Supv	AFSC 0026 0026 7024 70490 70270	GRADE OOL OOL MAJ SMS TSG	NR 1 1 1 1 1 1*	FUNCTION TOTAL
INFORMATION/1040 Information Stf Off Information Off Information Supt Information Spec	7916 7924 79191 791 5 0	LTC CPT SMS SSC	1 1 2**	5
OPERATIONS/13XX Director of Ops/Chief Cad Post Graphic Spec Air Oper Off Air Oper Off Air Ops Supv Air Ops Spec Admin Spec	00 36 2 31 51 1 4 XX 1 4 XX 2 71 70 2 71 50 70 2 50	LTC SSG MAJ CPT TSG SSG SGT	1 1 4 3 2 1	16
MeDICAL/SXXX Health Svc Admin Family Physician Internist Veterinarian Tental Officer Aero Med Physician Tinical Nurse Med Svc Supt Med Svc Tech Med Svc Tech	902 5 9346 9386 992 5 982 6 9356 9756 902 92 902 70	CPT CPT HAJ CPT CPT HAJ CPT SMS HSG TSG	1 4 1 1 1 3 1 1 1	

Page 1 of 10

	AFSC	GRADE	NR	FUNCTION TOTAL
MEDICAL/5XXX (Cont)	MP DO	URALE	TATA	
Med Svc Spec	90250	SSG	5	
	902 50	SCT	4	
Med Svc Spec		TSG	ì	
Oper Room Tech	90272		_	
Oper Room Spec	90252	SSG	1	
Radiology Tech	90 370	TSG	1	
Med Lab Tech	90470	TSC	1	
Med Lab Spec	90450	SSG	1	
Med Admin Supt	90690	SMS	1	
Med Admin Spec	90650	S S G	1	
Med Admin Spec	90650	SCT	1	
Envir Health Tech	90770	TSC	1	
Envir Health Spec	90 <i>75</i> 0	SSC	1	
Veterinary Tech	90870	MSG	1	
Veterinary Spec	90850	SCT	1	
Biomed Equip Maint Tech	40 370	TSG	1	
Med Mat Supv	91 570	TSG	1	
Med Mat Spec	91 550	SSG	ī	
Pharmacy Tech	90 570	TSG	1	
Dental Spec	981 50	53 G	ī	
agricult apoc	702 %			41
				-
SAFETY/106X				
Safety Tech	24170	TSG	1	
Date by Tech	2.10		•	1
				•
LOGISTICS/12XX				
Logistics Stf Off	6616	LTC	1	
	6424	MAJ	î	
Supply Opns Off	64570	MSG	i	
Inv Mgt Supv	64570			
Inv Mgt Supv		TSG	1*	
Admin Spec	7 02 5 0	SSG	1*	-
				5
HAIR OF B. ODBDATTONE /1030				
VEHICLE OPERATIONS/4210	6024	T 170	,	
lotor Veh Mgt Off	6024	LT	1	
Vch Opns Tech	60 370	TSG	2*	
Veh Operator/Disp	60 350	SSC	8*	
Veh Operator/Disp	60 350	CIV	8	
Veh Opns Supv	60 370	MSG	1	
				20
TO A FEET O MOTE OFFO //2000				
TRAFFIC MCT OFC/4220	60200	TOC	7	
Traffic Mgt Supv	60270	TSG	1	
Pax & Household Spec	60 2 5 0	SSG	3*	
Pax & Household Spec	60 2 5 0	SGT	2*	,
				6

	AFSC	GRADE	MR	FUNCTION TOTAL
NATE SUPPLY/41 XX			1	
Supply Serv Ope Off	6424	CPI/LT	1 2	
Inv Mgt Supv	64570	TS G S S C	1*	
Inv Mgt Spec	64550	SGT	3*	
lnv Mgt Spec	64550	SSG	í*	
Mat Fac Spec	64750 647 5 0	SCT	2*	
Mat Fac Spec	0475U			10
REFUSEE STORE	64 7 50	SSG	1	
Mat Fac Spec	64550	CIV	2	2
Inv Mgt Spec				3
FUELS/4170 Fuels Spec	63150	SCT	2*	2
SUPPORT COOR		~ 0.7	1	
Chief	0026	OOL LTC	i	
Vice Chief	0026	ltc CMS	î	
Admin Supt	70490	SSG	1*	
Admin Spec	702 50	555	-	4
CIVIL ENGINEERING/44XX	106	MAJ	1	
CE Stf Off	5516 55295	SMS		
Structural Supt	55 ² 95	CIV	1 1 3 6 4	
Structural Supt	70450	CIV	1	
Steno Spec	571 70	CIV	3	
Fire Prot Supv Fire Prot Speci	571 50	CIA	6	
Apr Fire Prot Speci	571 30	CIV	5	
Prog Work Contr Tech	55570	CIV	_	
Apr Pave Maint Specl	551.30	CIV	7	
Mat Fac Specl	64750	CIV	3	
Constr Eqp Opr	551 51 551 51	CIV	í	
Paymt Maint Specl	5 51.50 552 5 0	CIV	3	
Carpenter Speci	55230	CIV	2	
Apr Carpenter Speci	552.55	CIV	5	
Plumbing Speci	55 ² 35	CIV	3 3 1 3 2 5 2 4	
Apr Plumbing Spect Ref/AC Spect	54550	CIA	2	
Hei/AC Speci Eirotii cian	54250	CIA		
Envir Supp Techn	56370	CIV	14	
Envir Supp Speci	563 50	CIV		
Veh Operator/Disp	60350	CIV	1 2	
Entomclogy Speci	566 5 0	CIV	L	<i>5</i> 8

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				FUNCTION
	AFSC	GRADE	NI-	TAT
CHERYLORIS COLVER WOON				
Supply Sva Opa Of:	tac. 40	1	1	
Supply Svc Supv	61170	TSC	1	_
				2
DITT DATE OF 114 CV				
BILLETING/465X	70270	TO	3	
Admin Supv		TSC SSC	1 1*	
Admin Supv	70?70 70.450			
Admin Spec	70250 64750	SCT	?* 2	
Hat Fac Spec	04750	CIV	2	6
				0
HUSPITAL ESCORT/XXXX				
Admin Spec	702 50	SSG	2	
	, c J.		_	2
LINEN EXCHANGE/468X				
Apr Supply Svc Spec	61130	ALC.	3*	
	-			3
FOOD SERVICE/4670				
Food Service Supt	62290	CMS	1	
Food Service Supt	62290	SMS	1	
Food Svc Supv	62270	MSG	7	
Food Svc Supv	62270	TSG	17*	
Cook	622 50	SSG	27*	
Cook	622 50	SCT	20*	
App Cook	62230	Alc	36*	
App Cook (KP)	62230	CIV	84	
Inv Mgt Spec	645 5 0	SSG	4*	
Admin Spec	70250	SGT	3*	
Cook	62250	CIA	20	
				220
engintary not the /hovy				
SECURITY POLICE/43XX	97.2/1	CTOTT	,	
Security Police Off	8124	CPT	1	
Security Police Supt	81291	SMS	1	
Law Enforcement & Corrections	On a con	was	_	
Supv	81271	MSG	1	
Law Enforcement & Corrections	O1 0 00	me c	1,	
Supv	81271	TSG	4	
Law Enforcement Spec	81250	SSG	16	
Law Enforcement Spec	81250	SGT	16	
App Law Enforcement Spec	81230	A1C	26	
Admin Spec	702 <i>5</i> 0	SSG	1	
				66

Page 4 of 10

	AFSC	GRADE	MR	FUNCTION TOTAL
ADMINISTRATION/11XX	APSC	GRADE	MA	10174
Admin Supt	70490	CMS	1	
Admin Supv	70270	TSG	ī	
Admin Spec	702 50	33 G	1*	•
Admin Spec	702 50	SCT	2*	
Apr Admin Spec	702 30	ALC	3*	
npr nearn open	,0		-	8
PERSONNEL/16XX				
Personnel Staff Off	733.6	Maj	1	
Pers Tech	73270	MSG	1	
Pers Tech	73270	TSG	1	
Pers Tech	73270	SSC	2*	
Pers Spec	732 50	SCT	1*	
Admin Spec	70250	SSG	1*	7
REFUCEE LIAISON OFFICE				
DIRECTOR'S OFC				
Director	0026	COL	1	
Exec Off	7016	LTC	1	
Steno Spec	70450	CIV	1	
Dep Director	2116	LTC	1	
Exec Support Off	7024	MAJ	1	
Steno Spec	70450	CIV	1	
Interpreter	20 35 0	CIV	2	
Admin Supt	70490	CMS	1	•
				9
REFUGEE AFFAIRS				
Exec Supt Off	*XXXX	LTC	1	
Interpreter	20 350	REF	(1)	_
-				1
ADMIN OFC			_	
Admin Supv	70270	MSG	1	
Admin Spec	702 50	SSC	2*	
Admin Spec	702 50	CIV	1	4
				~

*NOTE: Volunteers with SEA exp in PsyOps, Civic Affairs, CORDS, intel exp. etc. AFSC such as 14XX, 15XX, 22XX, 80XX or any experienced of Ter.

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	AF SC	GRADE	NR	FUNCTION TOTAL
CHAPLAIN/105X				
Chaplain	8916	LTC	1	
Chap Mgt Tech	70170	TSG	2	
Chap Mgt Spec	701 50	SCT	1	
Chap Mgt Spec	70150	VI C	1	
Chaplain	L8924	CIA	.3	
Interpreter	L8924	REF	(1)	
				8
NOTE: The Chaplain Function can lare among the refugees. "I for Linguist.				
REFUGEE INFO, ORIENTATION, & EDUCA	ATION			
Info Tech	79170	MSG	1	
Education Off	7524	CIV	1	
Education Spec	751.50	CIV	2	
Info Spec	791 50	CIV	1	
Info Spec	791 50	CIV	1	
Admin Spec	70250	CIV	ī	
Interpreter	20 350	CIV	ī	
Info Spec	791 50	CIV	ī	
S.E.C. Spot	1,72,52		_	9
REQUIREMENTS				
Chief	XXXX	MAJ	1	
			-	1
REFUGEE SUPPORT COORDINATOR	71			-
Inv Mgt Supv	64570	MSG	1	
Inv Mgt Spec	64550	SSG	1*	_
VOLUNTEER COORD CENTER				2
Chief	XXXX	CPT	1	
Exec Supt Off	XXXX	LT	1*	
Bree publicit	***	μī	1	2
VISITOR/VOLUNTEER/SPONSOR CONTROL				
Admin Supv	70270	TSC	1	
Admin Spec	7 02 <i>5</i> 0	SSG	1*	
Admin Spec	70 2 5 0	SCT	14	

VOL INTERPRETERS/CAMPWORKERS SEC	AFSC	GRADE	NR	FUNCTION TOTAL
Spec Serv Supt	74191	CIV	1	
Admin Supv	70270	TSG	i	
Admin Supv	70270	CIV	ī	
Admin Spec	70250	CIV	ī	
- white	کر <i>ع</i> 01	42 ·	•	4
CLOTHING ISSUE				
Supply Serv Spec	XXXXX	ALC	6*	
				6
ACOO UNITABILITY				
Chief	14XX	LTC	1	
Admin Supv	7 02 70	TSG	1	P. I
				2
REFUGEE ACCOUNTABILITY CENTER	mak	W4.7	•	
Exec Supt Off	7024	Maj M s g	1	
Admin Supv	70270	MOG	1	2
				2
REFUGEE PROCESSING CENTER				
Exec Supt Off	7024	CPT	1	
Exec Supt Off	7024	LT	1*	
Admin Supv	70270	TSG	ī*	
Admin Spec	702 50	53 G	1*	
Admin Spec	702 50	SCT	*	
	105	7.50		7
REFUGEE DEPARTURE CENTER				
Personnel Off	7324	CPT	1	
Personnel Off	7324	LT	1*	
Personnel Tech	732 <i>5</i> 0	SS G	2* 2* 4	
Apr Personnel Spec	73230	SCT	2*	
Apr Admin Spec	70230	CI A	4	
Esport	XXXXX	SSG	3	
Demilian todamon ene				13
REFUGEE LOCATOR SEC	mali	ana.	•	
Exec Supt Off	7024	CPT	1*	
Admin Supv	70270	TSG SSG	7	
Admin Spec	70250 20230	CIV	1 3* 2	
Apr Admin Spec	70230	CIA	٨	7
				7

	AFSC	CDARC	MD.	FUNCTION
REFUCKE OPNS	AFSC	GRADE	NR	TOTAL
Chief	*XXXX	LTC	1	
Assistant Chief	*XXXX	MAJ	1	
Admin Supv	70270	TSC	i	
Ops Duty Off	XXXX	CIPT		
Ops Duty NCO	XXXXX	TSC	3 3	
ops budy noo	MAAA	100	,	9
REFUGEE MORALE & REC				
Special Svc Supt	74191	CMS	1*	
Spec Svc Supv	74171	MSG	1	
Spec Svc Supv	74171	TSG	2*	
Recreation Spec	74151	CIV	6	
Recreation Spec	74151	CIV	5	
				15
SENIOR REFUGEE LIAISON OFC				
Chief	*XXXX	LTC	2	
Admin Supv	70270	MSG	1	
Interpreter	20 350	REF	(1)	3
SCHEDULING OFFICE				
Scheduling Off	*XXXX	CPT	ı	
Scieduling OII	~ ^ ^ ^ ^ ^ ^ ^ ^ ^ ^ ^ ^	OF 1	1	1
SECTION REFUGEE LIAISON OFFICERS	5			
Exec Supt Off	*XXXX	CPT	9	
Exec Supt Off	*XXXX	LT	27	
Admin Supv	XXXXX	TSG	27	
-			·	63
COMMUNICATIONS/38XX				
Comm-Elec Off	30 55	LT	1	
Grd Comm Maint Supt	30496	SMS	1	
Mat Control Spec	64550	SSG	1	
		SSG		
Tele Eqpt Inst/Repairman		SGT	3	
		MSG	1	
		SSG	2	
Tele Swx Eqpt Repairman	362 5 1	SGT	4	
Tele Eqpt Inst/Repairman	362 <i>5</i> 4 362 <i>5</i> 4	SSG SGT MSG SSG	1 3	

*NOTE: Volunteers with SEA exp in PsyOps, Civic Affairs, CORDS, intel exp. etc. AFSC such as 14XX, 15XX, 22XX, 80XX or any experienced officer.

COMMUNICATIONS/38XX (Cont) Radio Relay Eqpt Repairman Radio Relay Eqpt Repairman Radio Relay Eqpt Tech Comm Center Supv Comm Center Spec Comm Center Spec Comm Center Spec Inside Plant Maint Supt Elec Pwr Prod Tech Elec Pwr Prod Spec Elec Pwr Prod Spec	AFSC 30450 30450 30470 29170 29150 29150 29150 36390 54370 54350	GRADE SSC SGT TSC SSC SGT CIV SMS TSC SSC SCT	NR 7 9 1 1 4 8 3 1 5 3	FUNCTION TOTAL
Tele Comm Sysm Cont Tech Tele Comm Sysm Cont Spec Tele Comm Sysm Cont Spec Ref-A/C Spec AERIAL PORT OPS/4230	30 770 30 750 30 750 54 550	TSC SSC SCT SCT	1 3 4 3	68
MAINTENANCE Acft Maint Stf Off Acft Maint Tech Acft Maint Spec Acft Pneud Rep Tech Acft Elect Rep Tech Acft Maint Tech	4096 4024 43171F 43151F 43151F 43151F 42153 42172 43370 43171F	LTC LT TSG SSG SCT SSG TSG TSG TSG	1 1 1 2 1 1 1	10
OPERATIONS Air Ops Gen Air Ops Spec	14952 27150	MAJ SSG	1	2
Air Trans Supv Air Trans Supv Air Cargo Spec Air Cargo Spec	60571 60571 60551 60551	MSG TSG SSG SCT	1 1 2 2	6

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COMMAND.	30 JUN	0	A	C	Ť
COMMAND	5	3 2	2	0	5 5 16
Information	5 16	8	3 8	0	16
Ops/Command Post Medical	41	11		0	41
	1	0	30 1	0	1
Safety	5	2	3	0	5
Logistics	20	ì	11	8	20
Vehicl e Ops TM O	6	Ō	6	0	6
NATF Supply	10	ı	9	0	10
Refugee Store		ō	í	2	3
Fuels	3 2 4	ŏ	2	0	2
Support Coordinator	4	2	2	ŏ	2
Civil Engineering	58	ĩ	ı	56	
Services Staff	58 2	ī	ī	o	2
Billeting	6	ō	4	2	58 2 6 2
Hospi tal Escort	2	0	2	0	2
Linen Exchange	3	Ö	3	0	3
Food Service	220	0	116	104	220
Security Police	66	1	65	0	66
Administration	8	0	8	0	8
Personnel	7	1	6	0	7
REFUGEE LIAISON (RLO Sub-Totals	s) (174)	(59)	(79)	(36)	(174)
Director	9	4	1	4	9
Refugee Affairs	1	1	0	0	ļ
Administration	4	0	3	1	4
Chaplain	8	1		3	8
Refugee Info, Orient & Ed	1 9	0	1	8	9
Requirements	,1	1	0	0	1
Refugee Support Coord	2	0	2	0	2
Vol Coord Center	2	1	1	0	2
Visitor/Vol/Spon Ci		0	6	0	6
Vol_Interp/Campwork		_	_	•	,
Sec	4	0	1	3	4
Clothing Issue	6	0	6	0	6
Accountability	2 2	1	1	0	2
Refugee Acc Center		1	1	0	
Refugee Processing		2 2	5	0 4	7
Refugee Dept Cen	13	2	74	2	13
Refugee Locator Se		1	4	0	7
Refugee Operations Refugee Morale & Rec	9 15	5	4	11	9 15
Senior Refugee Liaiso		2	ī	0	3
Scheduling Off	1	1	0	0	1
Sect Refugee La Of		36	27	0	63
Communications	68	1	64	3	68
TOTALS	732	94	427	211	732
	, ,-	7 .	- 1	~ 4.4	-)

Does not include Aerial Port Contingency

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TAB !i

Cost Document

DEPARTMENT OF THE AIR FORCE

HEADQUARTERS ARMAMENT DEVELOPMENT AND TEST CENTER (AFSC) EGLIN AIR FORCE BASE, FLORIDA 32542



ACBS (New Arrivals)

Monthly List of Costs for Indo-China Orphans/Refugees/Evacuees

tiq AFSC/ACXA

In accordance with your AFSC/ACFA message 0218352 May 75, the attached list of costs is submitted from Eglin AFB (ADSN 527900) for the period 31 May 1975 through 30 Jun 1975.

7s/ D. E. Barber D. E. BARBER, Major, USAF Comptroller New Arrivals Cost Officer

1 Atch List of Costs

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1.	575 3600	295 4721	PE 65807F P690999	8527900
Α.	t.b.IC	Cumulative Tota	Prior Billing	Current Billing
	140	\$ 13,497.00	-()-	\$ 13,497.00
	391	87,560.43	\$ 76,832.45	10,727.98
	392	155,096.95	34,424.23	120,672.72
	408/409	8,295.74	1,275.90	7,019.84
	452	17,913.20	5,491.00	12,422.20
	46X	492,85	-0-	492.85
	472	5,658.63	1,833.73	3,824.90
	473	3,994.18	2,571.20	1,422.98
	480	4,413.11	4,415.11	-()-
	492	60,177.31	25,751.80	34,425.51
	521	1,745.00	1,640.00	105.00
	529	77,421.00	73,630.00	3,791.00
	569	5,658.05	462.91	5,175.14
	57 0	11,180.10	7,087.00	4,093.10
	592	348,737.09	143,934,49	204,802.60
	593	8,173.34	1,926.52	6,246.82
	601	868,10	817.70	50,40
	607	374,698.34	175,322.83	199,375.51
	509	1,337,204.02	1,074,342.38	262,861.64
	619	247,429.21	185,894.58	61,534.65
	o28	435,757.57	412,081.66	23,675.91
	716	14,868.21	15,529.42	1,338.79
	Total	\$3,220,819.43	\$2,243,262.91	\$977,556.52

B. NARRATIVE JUSTIFICATION

- 501 Overtime expended in direct support of the operation.
- 592 Overhire of civilian personnel in direct support of this operation.
- 40λ For vicinity travel and for the special tour of duty of reservist.
- 432 lotal accurals for rental of passenger vehicles in support of the operation.
- 472 Computer time required for implementing and reporting refugee status on CDC 6000 computer per requirement of Department of State.
 - 478 Copier Rental.
 - 480 Electricity charges.
 - 492 Additional leased communications lines.
 - 521 Repair septic tank.
 - 529 Chain link fence Dh nolding area.
 - 50) Repair typewriters, compressors, adding machines, sewing machines, etc.
- 57) For relocation of BISS test from the site of the Refugee Relocation Center.
- 595 For laundry and dry cleaning of organization items, i.e., sheets, pillowcases, blankets, cook wnites, and all other government owned property.
- 601 For Aviation POL for locally assigned aircraft involved in support of the operation.
 - 607 For subsistence costs for refugees.
- 609 Supplies for maintenance, construction, housekeeping, billeting, food preparation, recreation, hygiene, and administrative support for the operation.
 - 619 Locally procured supplies to support the operation.
- o28 For tents and repair kits, field ranges, movie projectors, televisions, recreational equipment, and administrative office equipment required to support the operation.
- 716 For the use of Civil Engineering vehicles in direct support of operation. This includes the cost of fuels, lubricants, and maintenance of the vehicles.

2.	57 5 54 00	305 4721	PL81211F	5527900
۸.	E1.1C	Cumulative Total	Prior Billing	Current Billing
	391	\$ 56.78	\$ 37.26	\$ 19.52
	392	18,365.58	2,162.56	16,203.02
	593	1,380.57	678.15	702.42
	599	54,924.03	21,407.92	33,516.11
	604	-0-	21,228.81	(21,228.81)
	609	-0-	2,178.11	(2,178.11)
	624	-0-	1,920.00	(1,920.00)
	628	-0-	894.00	(894.00)
	Total	\$74,726.96	\$50,506.81	\$24,220.15

B. NARRATIVE JUSTIFICATION

- 391 For overtime expended by civilians assigned to the hospital in direct support of the operation.
 - 392 For nospital overhires in direct support of the operation.
- 593 For laundry and dry cleaning of hospital lines and whites used in direct support of the operation.
 - 599 Costs of inpatient and outpatient care at standard rates.
- $604,\,609,\,624,\,8$ 628 credit due. Charges being covered by standard rate EEIC 599.

						- (i)
3,	575,3600	295	47R1	PE62602F	P660999	\$527900
۸.	EEIC	CUM TOTAL		PRIOR BILLING		CURRENT BILLING
	391	\$178.60		\$178.60		-0-
4.	NON-ADD ITEMS		C	CUM TOTAL		
	1. Reg Civ Pa	ay .		295,250.98		
	2. Mil Pay	·	\$	920,081.97		

I certify that the above costs have been incurred in support of the Indo-China Orphans/Refugees/Evacuees Evacuation Program.

I further certify that a previous billing has not been submitted for these costs.

/s/ A. B. Restivo A. B. RESTIVO, DAFC Accounting & Finance Officer Eglin AFB FL S527900

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